



Washington Township Health Care District

2000 Mowry Avenue, Fremont, California 94538-1716 | 510.797.1111

Kimberly Hartz, Chief Executive Officer

Board of Directors

Jacob Eapen, MD

William F. Nicholson, MD

Bernard Stewart, DDS

Michael J. Wallace

Jeannie Yee

BOARD OF DIRECTORS' MEETING

Wednesday, August 13, 2025 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

<https://whhs.zoom.us/j/99981412172?pwd=gaD3BTjbgMbnmcfZg21JHxyhJ3Xmaz.1>

Passcode: 619182

Board Agenda and Packet can be found at:

[August 2025 | Washington Health](#)

AGENDA

PRESENTED BY:

I. **CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

William F. Nicholson, MD
First Vice President

II. **ROLL CALL**

Cheryl Renaud
District Clerk

III. **COMMUNICATIONS**

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. **CONSENT CALENDAR**

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

William F. Nicholson, MD
First Vice President

A. Consideration of Minutes of the Regular Meetings
of the District Board: July 9, 21, 23 & 28, 2025

Motion Required

V. **PRESENTATION**

A. Alameda County Junior Livestock Auction

PRESENTED BY:

Angus Cochran
Chief Community Support Services

VI. **REPORTS**

A. Medical Staff Report

Aaron Barry, MD
Chief of Medical Staff

B. Service League Report

Sheela Vijay
Service League President

C. Quality Report:
Quality Dashboard Q/E June 2025

Mary Bowron
Assistant Vice President & Chief
Quality Officer

D. Finance Report

Ajay Sial
Interim Senior Vice President & Chief
Financial Officer

E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

F. Healthcare System Calendar Report

Kimberly Hartz
Chief Executive Officer

VII. **ACTION**

VIII. **ANNOUNCEMENTS**

IX. **ADJOURNMENT**

William F. Nicholson, MD
First Vice President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-6500. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 9, 2025 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

*PLEDGE OF
ALLEGIANCE*

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Interim Senior Vice President & Chief Financial Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Sheela Vijay; Jennifer Kubisz; Maria Nunes; Jerri Randrup; Laura Anning; Kel Kanady; Mary Bowron; Jack Rose, MD; John Zubiena; Dan Nardoni; Melissa Garcia; Aaron Barry, MD; Angus Cochran; Gisela Hernandez; Felipe Villanueva; Marcus Watkins; Kristin Ferguson; Prabhjot Khalsa, MD; Sri Boddu; Cheryl Renaud, Assistant to the Chief Executive Officer & District Clerk; Shirley Ehrlich, Executive Assistant II

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board:
June 11, 16, 23 & 25, 2025
- B. Consideration of Budget Amendment to the Roof Replacement Project at
2500 Mowry Avenue

Director Stewart moved that the Board of Directors approve the Consent Calendar, Items A and B. Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

Terri Hunter, Vice President & Chief Nursing Officer, introduced Jennifer Kubisz, Trauma Program Director, who presented the Trauma Annual Update. Washington Health started receiving and treating trauma patients on July 1, 2024. Washington Health has partnered with the National Trauma Data Bank (NTDB), Emergency Medical Services (EMS) of Alameda County and participates in the American College of Surgeons (ACS) Committee of Trauma (COT) and is dedicated to improving the care of injured patients. The Trauma Quality Improvement Program (TQIP) provides validated, risk-adjusted benchmarking for our Level II Trauma Center.

*PRESENTATION:
TRAUMA ANNUAL
UPDATE*

Jennifer Kubisz reported that in the first year of trauma services, Washington Health treated 2,308 trauma patients. 97% of the trauma patients came from the Southern Alameda County Region, and the majority of the patients (1,299) came from Fremont. The top five injuries include falls (1,208), motor vehicle collisions (451), motorcycle crashes (83), pedestrian (79) and bicycle accidents (76). The top five types of falls include ground level (515), slips and trips (369), falls from furniture height (173), falls from ladder, roof or tree (73), and falls on stairs/steps (47).

The skill level has increased at Washington Health to now over 900 employees who are trained in trauma care, more than 20 physician specialties, and more than 40 disciplines participating in care for patients. Washington Health is committed to the care of the community and offers programs and education regarding Stop the Bleed, Choking First Aid, Fall Prevention, Bingocize, Matter of Balance, Car Seat Checks, Distracted Driving, Alcohol and Drug Use, Every 15 Minutes, Pedestrian Safety, Drowning & Water Safety, and Helmet Safety.

Dr. Aaron Barry, Chief of Medical Staff, reported that there are 675 Medical Staff members including 374 active members. Dr. Barry stated that the Annual Dinner Dance to honor Dr. Desmond Erasmus with the 2025 Remo Cerruti, MD Physician of the Year Award, took place on June 28, 2025 and it was a well-attended event. Dr. Barry reported that the Medical Staff Department is continuing the process of obtaining current photos for the physician's identification badges, in time to go-live by July 21, 2025.

*PRESENTATION:
MEDICAL STAFF
REPORT*

Sheela Vijay, Service League President, reported that for the month of June, 271 Service League volunteers contributed a total of 2,504 hours across various departments within the hospital.

*SERVICE LEAGUE
REPORT*

Sheela provided a brief update on the No One Dies Alone (NODA) program. Since its launch in August 2023, volunteers have kept vigil for approximately 35 patients, averaging between one and two vigils per month. The program continues to provide support for patients who might otherwise be alone during their final moments.

Sheela highlighted Sahil Patel, one of the Nurse Unit Assist trainers and a longtime volunteer. Sahil has been with the Service League since 2019 and has recently applied to medical school. Sheela had the opportunity to write a recommendation in support of his application. Sahil wrote: "I spent so much of my childhood in my grandparent's care, where I developed a close connection to nature through gardening. As a shy, introverted child, I struggled to connect with others but found comfort in nurturing plants. When my grandparents began facing the challenges of aging and illness, I saw clear parallels between tending to a garden and caring for people. That realization led me to join the Washington Health Service League in 2019. Over the years, volunteering has helped me grow. I listened to patients, supported families, and worked closely with staff. In time, I developed emotional intelligence and an understanding of how people react in difficult situations. As a volunteer trainer, I guided new volunteers to notice subtle signs of discomfort, respond with empathy, and understand the value of being present at the bedside. While community broadened my understanding of health, it was in the hospital where my commitment to medicine deepened. I saw how a small gesture, a conversation, or simply listening could ease suffering and build trust. These years of experience have shaped my desire to pursue an MD to support patients and help them through challenging times."

Sheela concluded her report by sharing how Sahil's story shows that the Service League impacts not only the patients we serve, but also the volunteers that serve them.

Ajay Sial, Interim Senior Vice President & Chief Financial Officer, presented the Finance Report for May 2025. The average daily inpatient census was 179.5 with discharges of 1,045 resulting in 5,564 patient days. Outpatient observation equivalent days were 203. The average length of stay was 5.21 days. The case mix index was 1.660. Deliveries were 140. Surgical cases were 541. The Outpatient visits were 9,222. Cath Lab cases were 191. Emergency visits were 5,403. Joint Replacement cases were 200. Neurosurgical cases were 33. Cardiac Surgical cases were 18. Total FTEs were 1,691.3. FTEs per adjusted occupied bed was 5.73. Overall, the net income for May was a loss of (\$519,000).

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2025. Patient gross revenue of \$220.7 million for June was favorable to budget of \$221.9 million (0.5%), and it was higher than June 2024 by \$31.7 million (16.7%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 163 for June was favorable to the budget of 115 by 48 (41.7%). Trauma gross revenue of \$16.9 million for June was favorable to the budget of \$16.2 million by \$0.7 million (4.4%).

The Average Length of Stay was 5.18. The Average Daily Inpatient Census was 177.2 and was favorable to budget of 181.5 by 4.3 (2.4%). There were 1,102 Discharges that was consistent to budget of 1,108 by 6 (0.5%).

There were 5,317 patient days and was unfavorable to budget of 5,446 by 129 days (2.4%). There were 499 Surgical Cases and 184 Cath Lab cases at the Hospital. Deliveries were 147. Non-Emergency Outpatient visits were 9,076. Emergency Room visits were 5,075. Total Government Sponsored Preliminary Payor Mix was 72.1%, against the budget of 74.6%. Total FTEs per Adjusted Occupied Bed were 5.81.

There was \$197K in charity care adjustments in June 2025.

June Employee of the Month is Jill Webb, Financial Analyst, Finance Planning and Analysis

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- June 12: StopWaste recognized Washington Health with an Environmental Leadership Award for rescuing over 13,000 lbs. of unused food since July 2023
- June 17: Back Pain & Joint Replacement – Acacia Creek Retirement Community
- June 18: Fremont Community Advisory & Engagement Board (CAEB) – Washington West
- June 19: Washington Health's Structural Heart Program – Niles Rotary Club
- June 21: Fremont Pride Fair – Fremont Main Library
- June 25: Future of Surgery: Robotic Advances with the da Vinci System – Facebook & YouTube
- June 26: BP Checks and Stroke Education – Western Allied Mechanical, Union City
- June 26 – July 3: Fremont Summer Concert Series – Fremont Central Park Pavilion
- July 6: Alameda County Fair Junior Livestock Auction – Alameda County Fairgrounds

- July 8: Alameda County Board of Supervisors recognized hospitals and health systems participating in Safe Kids Day – Alameda County Board of Supervisors Meeting
- July 9: Understanding Peripheral Vascular Disease – Facebook & YouTube

Upcoming Health Promotions & Community Outreach Events:

- July 10: Fremont Summer Concert Series in partnership with National Coalition Against Prescription Drug Abuse (NCAPDA) and Haller's Pharmacy – Fremont Central Park Pavilion
- July 17: Fremont Summer Concert Series - Fremont Central Park Pavilion
- July 19: Niles Dog Show – Niles Community Park
- July 19: Safe Kids Day Health and Wellness Fair, hosted by Alameda County EMS – Oakland Arena and Coliseum
- July 23: Anterior Total Hip Arthroplasty: Facts & Fiction – Facebook and YouTube
- July 25: Fremont Summer Concert Series – Fremont Central Park Pavilion
- July 27: Newark Mariachi Festival – Shirley Sisk Grove
- July 31: Fremont Summer Concert Series – Fremont Central Park Pavilion
- August 1: Tiburcio Vasquez Health Center's Women, Infants, and Children (WIC) Nutrition and Resource Fair, for National Breastfeeding Month – TVHC WIC Office, Fremont
- August 9: BACH Ohana Health Fair – Alameda County Library
- August 9: Larry O Car Show – Ruggieri Senior Center
- August 11: Welcome Teacher Day – Washington West Parking Lot
- August 13: Heart Health for South Asians – Facebook and YouTube

The Foundation continues planning for the 39th Annual Top Hat Gala on Saturday, October 11, 2025.

The Foundation is accepting applications for the Dr. Albert V. Assali Scholarship, which is awarded annually to a high school senior or college student pursuing higher education in the field of medicine. The scholarship aims to further the field of medicine by supporting the education of local students from the Tri-City Area. Applications can be found at whhs.com/scholarships and are due by July 25, 2025.

Director Stewart moved that the Board of Directors award the bid to the low bidder, JR Griffin, Inc., and enter into the necessary agreements for the construction of the Urgent Care Clinic, and approve an additional \$320,624.00 to the project budget. This will increase the not to exceed amount from \$2,199,505.00 to \$2,520,129.00. Director Nicholson seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
URGENT CARE
CLINIC PROJECT
BIDS & BUDGET*

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye

Motion approved.

There being no further business, Director Wallace adjourned the meeting at 8:06 p.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 21, 2025 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Interim Senior Vice President & Chief Financial Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Donald Pipkin, Assistant Vice President & Chief Strategy Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, Executive Assistant to the CEO & District Clerk; Shirley Ehrlich, Executive Assistant II

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no Items on the Consent Calendar for consideration.

CONSENT CALENDAR

Kimberly Hartz, Chief Executive Officer, introduced Donald Pipkin, Assistant Vice President and Chief Strategy Officer who presented the proposed Strategic Map for FY 2026-2028 which highlighted the strategic goals of Washington Health and the general initiatives to achieve success.

*PRESENTATION:
STRATEGIC MAP:
FY 2026-2028*

Director Stewart moved that the Board of Directors approve and adopt the Washington Health Strategic Map: FY 2026-2028, which depicts the key elements of Washington Health's three-year strategy with the understanding that the adjustments may need to be made as the environment changes. Director Eapen seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
THE WASHINGTON
HEALTH STRATEGIC
MAP: FY 2026-2028*

Board of Directors' Meeting

July 21, 2025

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Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye

Motion approved.

Director Stewart moved that the Board of Directors approve the FY 2026 Corporate Compliance Program Plan. Director Yee seconded the motion.

*ACTION ITEM:
CONSIDERATION OF
THE FY 2026
CORPORATE
COMPLIANCE
PROGRAM PLAN*

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye

ANNOUNCEMENTS

Motion approved.

There were no Announcements.

*ADJOURN TO CLOSED
SESSION*

Director Wallace adjourned the meeting to closed session at 6:15 p.m., as the discussion pertained to reports regarding Conference Involving Trade Secrets pursuant to Health & Safety Code Section 32106 - Strategic Planning.

Director Wallace stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning July 22, 2025. The minutes of this meeting will reflect any reportable actions.

Director Wallace reconvened the meeting to open session at 7:46 p.m. During closed session, the District Clerk reported that there were no reportable actions taken.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 7:46 p.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

Board of Directors' Meeting

July 23, 2025

Page 1

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 23, 2025 in the Board Room, 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Ajay Sial, Interim Senior Vice President & Chief Financial Officer; Terri Hunter, Vice President & Chief Nursing Officer; Kristin Ferguson, Vice President and Chief Compliance and Risk Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, District Clerk & Executive Assistant to the Chief Executive Officer; Shirley Ehrlich, Executive Assistant II

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no Items on the Consent Calendar for consideration.

CONSENT CALENDAR

Kimberly Hartz, Chief Executive Officer, introduced Kristin Ferguson, Vice President and Chief Compliance and Risk Officer, who gave a presentation on AB1234 Ethics Training. Kristin discussed the Compliance Requirements containing the Code of Professional Conduct and touched upon web-based training. The Basic Ethical Principles for Public Service Officials includes fairness, loyalty, trustworthiness, respect and transparency with a responsibility to the community and a fidelity to mission. The four categories of Ethics Law are related to personal gain, laws related to personal advantages, government transparency and laws related to fair processes. Ethics training is an on-going process. Public officials are stewards of the public's trust and earning and holding that trust is based on attention to ethical principles and public service ethics laws.

*PRESENTATION:
AB1234 ETHICS
TRAINING*

There were no Action Items.

ACTION ITEM

There were no Announcements.

ANNOUNCEMENTS

Board of Directors' Meeting

July 23, 2025

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Director Wallace adjourned the meeting to closed session at 6:17 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Section 32155, Conference involving Trade Secrets pursuant to Health & Safety Code Section 32106 (Strategic Planning) and Conference with Legal Counsel – Anticipated Litigation pursuant to Government Code Section 54956.9(d)(2). Director Wallace stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed that they could contact the District Clerk for the Board's report beginning July 24, 2025. The minutes of this meeting will reflect any reportable actions.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 7:53 p.m. The District Clerk reported that during the closed session, the Board approved the Closed Session Meeting Minutes of June 16 & 25, 2025 and the Medical Staff Credentials Committee Report by unanimous vote of all directors present. Also, the Board of Directors authorized the Chief Executive Officer to sign the notice of return of late claim to Marlene Ellis because it was not presented within six months after the event or occurrence as required by law.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Wallace adjourned the meeting at 7:53 p.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

Board of Directors' Meeting

July 28, 2025

Page 1

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 28, 2025 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 7:30 a.m.

CALL TO ORDER

Roll call was taken. Directors present: Michael Wallace; William Nicholson, MD; Bernard Stewart, DDS; Jeannie Yee

ROLL CALL

Absent: Jacob Eapen, MD

Also present: Kimberly Hartz, Chief Executive Officer; Jeanie Ahn, MD; Mark Saleh, MD; Ranjana Sharma, MD; Aaron Barry, MD; John Romano, MD; Rohit Arora, MD; Larry LaBossiere, Senior Vice President & Chief Operating Officer, Terri Hunter, Vice President & Chief Nursing Officer, Mary Bowron, Assistant Vice President & Chief Quality Officer

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

A. Consideration of Medical Staff: Use of Robotics in Orthopedic Surgery Privileges

Director Stewart moved that the Board of Directors approve the Consent Calendar, Item A. Director Yee seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - absent

Motion Approved.

Director Wallace requested that Kimberly Hartz, Chief Executive Officer, provide the background on the agenda item for consideration of a resolution calling and giving notice of a special election to be held on

*ACTION ITEM:
CALLING AND GIVING
NOTICE OF THE*

Tuesday, November 4, 2025, for the Medical Emergency and Life Saving Care Funding Act.

- The measure proposes a parcel tax of 5 cents per square foot capped at \$7,500 per parcel, for a term of twelve years. Revenue would be used exclusively to support hospital operations and emergency and outpatient care and requires annual audits.
- In December 2024, two citizens circulated a petition to place this measure on the ballot.
- The petition was submitted to the Alameda County Registrar of Voters in May and the Registrar of Voters and our District Clerk certified that the petition contained over 10% of registered voters in the hospital district.
- To support the District's long-term financial stability, it's essential to give voters the opportunity to decide on the Measure as soon as possible.
- A November 4, 2025, special election is the earliest time that this measure can be placed before voters.

*HOLDING OF A
SPECIAL ELECTION TO
BE HELD ON TUESDAY,
NOVEMBER 4, 2025
AND ORDERING THE
SUBMISSION TO THE
VOTERS OF
WASHINGTON
TOWNSHIP HEALTH
CARE DISTRICT AN
INITIATIVE MEASURE
ENTITLED THE
MEDICAL EMERGENCY
AND LIFE SAVING
CARE FUNDING ACT
(CONSIDERATION OF
RESOLUTION NO. 1275)*

Kimberly also summarized the resolution. The proposed resolution would:

1. Call a special election for November 4, 2025;
2. Order the submission of the Measure to the voters;
3. Adopt the following ballot question:

To provide local access to the highest level of life-saving emergency and medical care for trauma patients, victims of heart attacks, strokes, accidents, and cancer, keep medical equipment and technology up-to-date, reduce ER wait times; and ensure that our community has highly qualified doctors, surgeons and nurses, shall Washington Township Healthcare District's measure levying 5 cents per square foot of improved property be adopted, generating \$13,000,000 annually for 12 years for emergency healthcare, hospital, and Trauma Center services?

4. Request the services of the Alameda County Registrar of Voters to administer the election.
5. Direct the District Clerk to transmit the text of the Measure to the Alameda County Counsel's Office to prepare an impartial analysis.
6. Permit the submission of written argument in favor/against the measure due August 13, 2025. The deadline to file rebuttal arguments is August 18, 2025.

7. Direct the District Clerk to take any and all actions necessary under law to prepare for and conduct the Election.

Director Wallace asked if there were any initial questions or comments from the Board of Directors on this matter. The elections counsel from Olson Remcho LLP also attended via Zoom to answer any questions from the Board of Directors. There were no questions raised.

Director Wallace opened the public hearing and asked if there were any members of the public that would like to speak on this agenda item. No members of the public requested to speak on this agenda item. Director Wallace closed the public hearing. There were no further comments or questions from the Board of Directors.

Director Wallace called for a motion to adopt the resolution as presented.

Director Stewart moved that the Board of Directors approve the recommendation of the CEO as follows: Consideration of Resolution No. 1275 calling and giving notice of the holding of a special election to be held on Tuesday, November 4, 2025, and ordering the submission to the voters of Washington Township Health Care District an Initiative Measure to impose a parcel tax.

Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - absent

Motion approved.

Director Wallace adjourned the meeting to closed session at 7:39 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

*ADJOURN TO CLOSED
SESSION*

Director Wallace reconvened the meeting to open session at 8:40 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting adjourned at 8:40 a.m.

ADJOURNMENT

Michael Wallace
President

Jacob Eapen, MD
Secretary

MEMORANDUM

Date: July 31, 2025

To: Board of Directors

From: Kimberly Hartz, Chief Executive Officer

Subject: Washington Health (Hospital) – June 2025
Operating & Financial Activity

SUMMARY OF OPERATIONS – (Blue Schedules)

1. Utilization – Schedule Board

	<u>June Actual</u>	<u>June Budget</u>	<u>Current 12 Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	177.2	181.6	171.3
Combined Average Daily Census	183.7	194.4	181.5
No. of Discharges	1101	1,108	1,010
Patient Days	5,317	5,449	5,211
Discharge ALOS	5.18	4.92	5.22
<u>OUTPATIENT:</u>			
OP Visits	9,076	8,906	8,950
ER Visits	5,075	5,249	5,272
Observation Equivalent Days – OP	196	383	311

Comparison of June's actual Acute Inpatient statistics versus the budget showed a lower level of Average Daily Census which translates into lower Patient Days. Discharges were lower than budget, and the Average Length of Stay (ALOS), based on discharged days, under-performed the Budget. Outpatient visits were favorable to budget, while Emergency Room visits were unfavorable to budget for the month. Outpatients Observation Equivalent days were favorable to budget.

2. Staffing – Schedule Board 3

Total paid FTEs were below budget. Total productive FTEs for June came in at 1,487.0, below the budgeted level of 1,579.8. Non-Productive FTEs were below budget by 2.5. Total FTEs per Adjusted Occupied Bed were 5.75, or 0.31 better than the budgeted level of 6.06.

3. **Income - Schedule Board 1** (Preliminary to audit)

Total Gross Patient Revenue of \$219,541,000 for June was (\$2,363,000) below the budget, or (1.1%).

Deductions from Revenue totaled \$169,590,000 which equates to a 77.3% blended contractual rate. This was equal to the budgeted rate of 77.2%.

Total Net Operating Revenue of \$51,295,000 was (\$652,000) or (1.3%) below the Budget.

Total Operating Expenses for the month were \$52,525,000, which was higher than the budget by (\$169,000), or (0.3%).

For the month of June, the Hospital realized a Net Operating Loss of (\$1,230,000) from Operations, a (2.40%) Margin.

The Total Non-Operating Income of \$2,102,000 for the month includes an unrealized gain on investments of \$852,000 and was favorable to the budget by \$1,193,000.

The Net Income for June was \$872,000, which equates to a 1.7% Margin, and was \$372,000 above the Budgeted Net Income of \$500,000.

The Total Net Loss for June using FASB accounting principles, in which the unrealized gain on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was (\$1,043,000) (a (2.03%) Margin) compared to Budgeted Income of \$148,000 for an unfavorable variance of (\$1,191,000).

4. **Balance Sheet – Schedule Board 2** (Preliminary to audit)

There were no noteworthy changes in assets and liabilities when compared to May 2025.

KIMBERLY HARTZ
Chief Executive Officer



WASHINGTON HEALTH
INDEX TO BOARD FINANCIAL STATEMENTS
June 2025

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



SCHEDULE BOARD 1

WASHINGTON HEALTH
STATEMENT OF REVENUES AND EXPENSES
June 2025
GASB FORMAT
(In thousands)
(Preliminary to audit)

June				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
\$ 130,385	\$ 134,741	\$ (4,356)	-3.2%	1
89,156	87,163	1,993	2.3%	2
219,541	221,904	(2,363)	-1.1%	3
(166,896)	(167,269)	373	0.2%	4
(2,694)	(4,075)	1,381	33.9%	5
(169,590)	(171,344)	1,754	1.0%	6
77.25%	77.22%			7
49,951	50,560	(609)	-1.2%	8
1,344	1,387	(43)	-3.1%	9
51,295	51,947	(652)	-1.3%	10
24,379	24,968	589	2.4%	11
10,379	8,038	(2,341)	-29.1%	12
5,469	7,066	1,597	22.6%	13
6,380	6,665	285	4.3%	14
2,318	2,148	(170)	-7.9%	15
3,600	3,471	(129)	-3.7%	16
52,525	52,356	(169)	-0.3%	17
(1,230)	(409)	(821)	-200.7%	18
-2.40%	-0.79%			19
640	576	64	11.1%	20
(18)	(154)	136	88.3%	21
(1,741)	(1,649)	(92)	-5.6%	22
(101)	587	(688)	-117.2%	23
-	-	-	0.0%	24
-	-	-	0.0%	25
111	176	(65)	-36.9%	24
2,194	1,373	821	59.8%	25
165	-	165		26
-	-	-		27
852	-	852	0.0%	27
2,102	909	1,193	131.2%	28
\$ 872	\$ 500	\$ 372	74.4%	29
1.70%	0.96%			30
\$ (1,043)	\$ 148	\$ (1,191)	-804.7%	31
-2.03%	0.28%			

FISCAL YEAR TO DATE				
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
\$ 1,602,529	\$ 1,555,804	\$ 46,725	3.0%	
1,092,191	1,085,055	7,136	0.7%	
2,694,720	2,640,859	53,861	2.0%	
(2,036,231)	(1,987,622)	(48,609)	-2.4%	
(47,844)	(48,481)	637	1.3%	
(2,084,075)	(2,036,103)	(47,972)	-2.4%	
77.34%	77.10%			
610,645	604,756	5,889	1.0%	
17,765	16,674	1,091	6.5%	
628,410	621,430	6,980	1.1%	
294,777	292,521	(2,256)	-0.8%	
103,172	93,255	(9,917)	-10.6%	
81,209	84,695	3,486	4.1%	
88,269	81,190	(7,079)	-8.7%	
23,125	24,252	1,127	4.6%	
42,740	41,720	(1,020)	-2.4%	
633,292	617,633	(15,659)	-2.5%	
(4,882)	3,797	(8,679)	-228.6%	
-0.78%	0.61%			
7,788	6,917	871	12.6%	
(199)	(1,855)	1,656	89.3%	
(20,353)	(19,796)	(557)	-2.8%	
1,250	5,689	(4,439)	-78.0%	
5,242	3,521	1,721	48.9%	
(1)	-	(1)	0.0%	
264	2,110	(1,846)	-87.5%	
25,507	16,476	9,031	54.8%	
2,566	(64)	2,630	4109.4%	
(37)	-	(37)	0.0%	
4,108	-	4,108	0.0%	
26,135	12,998	13,137	101.1%	
\$ 21,253	\$ 16,795	\$ 4,458	26.5%	
3.38%	2.70%			
\$ 5,122	\$ 12,573	\$ (7,451)	-59.3%	
0.82%	2.02%			

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HEALTH
BALANCE SHEET
June 2025
(In thousands)
(Preliminary to audit)

ASSETS AND DEFERRED OUTFLOWS			June 2025	Audited June 2024	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			June 2025	Audited June 2024
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS		\$ 20,881	\$ 23,537	1	CURRENT MATURITIES OF L/T OBLIG		\$ 9,880	\$ 9,425
2	ACCOUNTS REC NET OF ALLOWANCES		81,212	73,426	2	ACCOUNTS PAYABLE		29,295	27,271
3	OTHER CURRENT ASSETS		31,264	26,784	3	OTHER ACCRUED LIABILITIES		85,990	74,656
4	TOTAL CURRENT ASSETS		133,357	123,747	4	INTEREST		13,801	13,961
					5	TOTAL CURRENT LIABILITIES		138,966	125,313
ASSETS LIMITED AS TO USE					LONG-TERM DEBT OBLIGATIONS				
5	BOARD DESIGNATED FOR CAPITAL AND OTHER		181,650	180,885	6	REVENUE BONDS AND OTHER		215,181	224,753
6	GENERAL OBLIGATION BOND FUNDS		129,459	131,846	7	GENERAL OBLIGATION BONDS		466,177	468,300
7	REVENUE BOND FUNDS		50,903	48,613					
8	BOND DEBT SERVICE FUNDS		41,368	35,694					
9	OTHER ASSETS LIMITED AS TO USE		11,079	10,342					
10	TOTAL ASSETS LIMITED AS TO USE		414,459	407,380	OTHER LIABILITIES				
11	OTHER ASSETS		383,227	353,567	8	SUPPLEMENTAL MEDICAL RETIREMENT		46,109	41,143
					9	WORKERS' COMP AND OTHER		10,540	10,389
					10	NET PENSION		50,459	52,379
					11	ROU ASSET LONG-TERM		9,712	8,124
12	OTHER INVESTMENTS		26,133	23,784					
13	NET PROPERTY, PLANT & EQUIPMENT		565,182	567,806	12	NET POSITION		572,116	550,860
14	TOTAL ASSETS		\$ 1,522,358	\$ 1,476,284	13	TOTAL LIABILITIES AND NET POSITION		\$ 1,509,260	\$ 1,481,261
15	DEFERRED OUTFLOWS		18,475	37,668	14	DEFERRED INFLOWS		31,573	32,691
16	TOTAL ASSETS AND DEFERRED OUTFLOWS		\$ 1,540,833	\$ 1,513,952	15	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS		\$ 1,540,833	\$ 1,513,952

**WASHINGTON HEALTH
OPERATING INDICATORS
June 2025**

SCHEDULE BOARD 3

						FISCAL YEAR TO DATE				
June										
12 MONTH AVERAGE	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.			ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
PATIENTS IN HOSPITAL										
171.3	177.2	181.6	(4.4)	-2%	1	ADULT & PEDS AVERAGE DAILY CENSUS	171.3	174.5	(3.2)	-2%
10.2	6.5	12.8	(6.3)	-49%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	10.2	13.4	(3.2)	-24%
181.5	183.7	194.4	(10.7)	-6%	3	COMBINED AVERAGE DAILY CENSUS	181.5	187.9	(6.4)	-3%
8.5	9.1	8.5	0.6	7%	4	NURSERY AVERAGE DAILY CENSUS	8.5	8.1	0.4	5%
190.0	192.8	202.9	(10.1)	-5%	5	TOTAL	190.0	196.0	(6.0)	-3%
3.5	4.5	4.5	-	0%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS	3.5	4.3	(0.8)	-19%
5,211	5,317	5,449	(132)	-2%	7	ADULT & PEDS PATIENT DAYS	62,535	63,697	(1,162)	-2%
311	196	383	187	49%	8	OBSERVATION EQUIVALENT DAYS - OP	3,730	4,873	1,143	23%
1,010	1,101	1,108	(7)	-1%	9	DISCHARGES-ADULTS & PEDS	12,114	11,991	123	1%
5.22	5.18	4.92	(0.3)	-5%	10	AVERAGE LENGTH OF STAY-ADULTS & PEDS	5.22	5.31	0.1	2%
OTHER KEY UTILIZATION STATISTICS										
1.627	1.549	1.630	(0.081)	-5%	11	OVERALL CASE MIX INDEX (CMI)	1.627	1.593	0.034	2%
SURGICAL CASES										
200	190	228	(38)	-17%	12	ORTHOPEDIC CASES	2,395	2,289	106	5%
27	16	41	(25)	-61%	13	NEUROSURGICAL CASES	325	415	(90)	-22%
14	17	14	3	21%	14	CARDIAC SURGICAL CASES	168	151	17	11%
33	25	46	(21)	-46%	15	VASCULAR CASES	395	486	(91)	-19%
124	123	125	(2)	-2%	16	ENDOSCOPY CASES	1,485	1,354	131	10%
128	128	157	(29)	-18%	17	OTHER SURGICAL CASES	1,536	1,733	(197)	-11%
526	499	611	(112)	-18%	18	TOTAL CASES	6,304	6,428	(124)	-2%
191	184	227	(43)	-19%	19	CATH LAB CASES	2,300	2,420	(120)	-5%
139	152	137	15	11%	20	DELIVERIES	1,669	1,531	138	9%
8,950	9,076	8,906	170	2%	21	OUTPATIENT VISITS	107,403	107,050	353	0%
5,272	5,075	5,249	(174)	-3%	22	EMERGENCY VISITS	63,260	65,163	(1,903)	-3%
LABOR INDICATORS										
1,469.7	1,487.0	1,579.8	92.8	6%	23	PRODUCTIVE FTE'S	1,469.7	1,557.9	88.2	6%
204.7	229.1	231.6	2.5	1%	24	NON PRODUCTIVE FTE'S	204.7	204.9	0.2	0%
1,674.4	1,716.1	1,811.4	95.3	5%	25	TOTAL FTE'S	1,674.4	1,762.8	88.4	5%
5.10	4.98	5.28	0.30	6%	26	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.10	5.26	0.16	3%
5.81	5.75	6.06	0.31	5%	27	TOTAL FTE/ADJ. OCCUPIED BED	5.81	5.95	0.14	2%