

Board of Directors' Meeting

August 12, 2026

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, August 12, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

*PLEDGE OF
ALLEGIANCE*

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Absent: Michael Wallace

Staff Present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Chet Morrison, MD & Trauma Program Medical Director; Jennifer Kubisz, Trauma Program Director; Cheryl Renaud, Assistant to the Chief Executive Officer & District Clerk; Sri Boddu; Shirley Ehrlich, Executive Assistant II

Zoom Attendees: Kristin Ferguson; Jill Ziman; Tammi Tyson; Maria Nunes; Felipe Villanueva; JoAnne Pineda; John Lee; Reza Beheshti; Aaron Barry, MD; Rick Idemoto; Jack Rose, MD; Marcus Watkins; Brian Smith, MD; Angus Cochran, Kadeer Halimi, DO; Mary Bowron; Charlene Singer; Terence Lin, MD; Melissa Garcia; Prabhjot Singh Khalsa, MD; Alvin Aguirre; Maria Fuentes

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board:
July 8, 20, 22 & 27, 2026

Director Yee moved that the Board of Directors approve the Consent Calendar, Item A. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

Motion Approved.

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Kimberly Hartz, Chief Executive Officer, introduced JoAnne Pineda, Program Consultant with the American Heart Association. JoAnne presented Washington Health with two Get with the Guideline awards: Stroke 2026 Gold Plus with Target: Stroke Honor Roll Elite Plus along with Target Type 2 Diabetes Honor Roll and Coronary Artery Disease 2026 Gold Plus with Target: Type 2 Diabetes Honor Roll. JoAnne stated that these in-hospital programs improve stroke and cardiac care, which can minimize long term effects and prevent death. The Stroke and Stemi Champions, along with the Executive Leadership were recognized and thanked for their work and support. The American Heart Association recognizes Washington Health for its continued success in using these programs with achievement measures of 85% or greater.

PRESENTATION: GET WITH THE GUIDELINES® - STROKE GOLD PLUS & CORONARY ARTERY DISEASE GOLD PLUS

Dr. Aaron Barry, Chief of Medical Staff, joined the meeting and reported that there are 10 new applicants for Medical Staff. There are now a total of 701 Medical Staff members, including 383 active members.

MEDICAL STAFF REPORT

Jill Ziman, Service League President, reported that during the month of July, the Service League Volunteers contributed 3,401 hours of service to the hospital. At this time, there are 219 active adult volunteers and 189 college volunteers, 169 junior volunteers, and 23 spiritual care volunteers.

SERVICE LEAGUE REPORT

There was one vigil request for the NODA group in July.

The Mended Hearts Team met with 49 patients and 25 family members and caregivers.

Jill represented Washington Health at the Niles Dog Show along with one of the members of the Woof Team. They were able to talk with many people interested in learning more about the hospital, as well as a few people interested in learning more, specifically about the Woof Program.

Jill announced that the Service league has launched a new online fundraiser. The partnership with Southern Comfort Bedding enables employees, physicians, and volunteers to shop for luxury bed linens and towels with a portion of the proceeds returning to the Service League. The sale started on Monday and will continue through August 24, 2026. Flyers with QR codes have been e-mailed to staff and volunteers. Sample sets are available to view in the gift shop and in the volunteer office.

Jill shared that an employee recently wrote a beautiful e-mail to Volunteer Services. The employee shared her gratitude for her time in Washington Health, beginning as a high school student volunteer, later becoming a college volunteer, and now working as a speech language pathologist. She volunteered in the Lobby, in the Institute for Joint Restoration and at Health Fairs. She also served as a Nursing Unit Assist. She said she had fond memories of the ice cream treats that she enjoyed after her volunteer shifts. She continued to share that she was thankful for the opportunity to keep serving her community.

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This provides a great example of how the Service League can give students exposure to healthcare environments that can influence their future career choices.

Kimberly Hartz, Chief Executive Officer, introduced Mary Bowron, Assistant Vice President & Chief Quality Officer, who presented the Quality Dashboard for Quarter Ending June 30, 2026, comparing WH statistics to State and National Benchmarks. There were no Hospital Acquired MRSA in the past quarter, which was lower than the 1.238 predicted number of infections. There were two Catheter Associated Urinary Tract Infections (CAUTI), which was higher than the 1.219 predicted number of infections and one Central Line Associated Bloodstream Infection (CLABSI), which was lower than the 1.787 predicted number of infections. There was one Surgical Site Infection (SSI) following Colon Surgery, which was higher than the 0.163 predicted number of infections. We had zero SSI's following Abdominal Surgery, which was lower than the predicted number of infections (0.093) and four hospital-wide Clostridium Difficile (C.diff.) infections, which was lower than the 10.361 predicted number of infections. Hand Hygiene was at 99.5%.

*QUALITY REPORT:
QUALITY
DASHBOARD Q/E
JUNE 2026*

The Moderate Fall with Injury rate for the quarter was at 0.11. The national benchmark rate was not available. Hospital acquired Pressure Ulcer rate was at 0.77 for the quarter. The national benchmark was not available for Quarter Ending June 2026 and lower than the most recent national rate of 1.35%.

The 30-day readmission rate for AMI discharges was higher than the CMS national benchmark (19% versus 14.9%). The 30-day Medicare pneumonia readmissions rate was higher than the CMS national benchmark (25.9% versus 15.1%). 30-day Medicare Heart Failure readmissions was slightly higher (19.2% versus 19.1%) than the CMS benchmark. 30-Day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was higher than the CMS benchmark (25.9% versus 18.7%). The 30-day Medicare CABG readmission rate was higher than the CMS national benchmark (22.2% versus 9.9%). 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS national benchmark (0.0% versus 5.3%).

Ajay Sial, Senior Vice President & Chief Financial Officer, presented the Finance Report for June 2026. The average daily inpatient census was 188.5 with discharges of 1,176 resulting in 5,655 patient days. Outpatient observation equivalent days were 137. The average length of stay was 4.98 days. The case mix index was 1.626. Deliveries were 150. Surgical cases were 556. The Outpatient visits were 10,825. Cath Lab cases were 233. Emergency visits were 5,093. Joint Replacement cases were 219. Neurosurgical cases were 22. Cardiac Surgical cases were 117. Total FTEs were 1,783.1. FTEs per adjusted occupied bed was 5.65. Overall, the net income for June was \$(886,000).

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for July 2026. Patient gross revenue of \$244.4 million for July was favorable to the budget of \$239.9 million by \$4.6 million (1.9%), and favorable compared to July 2025 by \$13.6 million (5.9%).

*HOSPITAL
OPERATIONS REPORT*

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Trauma Cases of 190 for July was consistent to the budget of 190 and favorable to July 2025 by 39 (25.8%). Trauma gross revenue of \$23.7 million for July was consistent to the budget of \$23.5 million by \$0.2 million (1.0%). Urgent Care Visits of 879 were unfavorable to budget by 250 (22.1%). YTD visits of 879 were unfavorable to budget by 1,129 (22.1%).

The Average Length of Stay was 5.19. The Average Daily Inpatient Census was 183.0 and was favorable to budget of 171.0 by 11.9 (7.0%). There were 1,144 Discharges that was favorable to budget of 1,097 by 47 (4.3%). There were 5,672 patient days which was favorable to budget of 5,301 by 370 days (7.0%). There were 549 Surgical Cases and 243 Cath Lab cases at the Hospital. Deliveries were 139. Non-Emergency Outpatient visits were 10,869. Emergency Room visits were 5,324. Total Government Sponsored Preliminary Payor Mix was 74.6%, against the budget of 73.8%. Total FTEs per Adjusted Occupied Bed were 4.86. For June, the Days Cash On Hand was 115 days. There was \$308k in charity care adjustments in July 2026.

August Employee of the Month is Lee Nguyen, Patient Care Coordinator, Prenatal Diagnostic Center.

EMPLOYEE OF THE MONTH

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- July 9: Fremont Summer Concert Series: Highlighting Maternal and Child Health - Fremont Central Park
- July 12: Alameda County Fair Junior Livestock – Alameda County Fairgrounds
- July 16: Washington Health Podcast: Advanced Approaches to Partial versus Total Knee Replacement – YouTube
- July 16: Fremont Summer Concert Series: Highlighting Diabetes Education and Service League – Fremont Central Park
- July 17: Skin Cancer Prevention – Acacia Creek Retirement Community, Union City
- July 19: Newark Mariachi Festival – Shirley Sisk Grove, Newark
- July 22: Food as Medicine Presentation – Western Allied Mechanical, Union City
- July 23: Fremont Summer Concert Series: Highlighting Washington Cancer Center and Respiratory Care - Fremont Central Park
- July 29: High School Sports Physicals – Newark Memorial High School
- July 30: Washington Health Podcast: Caring for the Caregiver - YouTube
- August 1: Bay Area Community Health (BACH) Ohana Health Fair – BACH Liberty Health Clinic, Fremont
- August 5: Heart Smart Walking Challenge Special Event: Ribbon Cutting Ceremony – Community Blood Pressure Kiosk – Mark Green Sports Center, Union City

Upcoming Health Promotions & Community Outreach Events:

- August 13: Washington Health Podcast: What to Expect When Having Your Baby at Washington Health – YouTube
- August 22: Road to Wellness Health Fair: Celebrating Two Years of Trauma Care – Washington West Parking Lot

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- August 26: Stroke Warning Signs and Symptoms – Fremont Rotary Club
- August 26: Medicare Enrollment Presentation – Acacia Creek Senior Living Community
- August 27: Washington Health Podcast: Vax Facts, Your Guide to Immunizations – YouTube
- September 2: Washington Health Walk: Exercise for Heart Health – Lakeshore Park, Newark

Washington Health Foundation continues to make great progress planning for the 40th Anniversary Top Hat Gala, set for Saturday, October 10, 2026. This milestone celebration will raise critical funds for a state-of-the-art neurosurgical robotic platform. Formal invitations will be in the mail later this month.

Angus Cochran, Chief Community Support Services, highlighted Washington Health's recent support in the 2026 Junior Livestock Auction held at Alameda County Fairgrounds. Washington Health began this project with Alameda County Supervisor Scott Haggerty and has carried on the tradition with Alameda County Supervisor David Haubert for several years. Washington Health is the number one bidder at the auction each year.

Students send Buyer Letters and request an interview to meet with the show animals and solicit bids. The Washington Health team interviews forty 4H and FFA participants prior to the full-day auction with rabbits, goats, lambs, hogs and steers. This year, Washington Health purchased 14 hogs, 9 lambs and one third of a steer.

Kimberly Hartz, Chief Executive Officer, briefed the Board on the NPC-5 Water Rationing Plan Compliance Project, which is a state mandated campus-wide upgrade providing emergency potable water and sanitary sewer storage for all acute care buildings, along with all required connections, equipment, and associated infrastructure.

*ACTION ITEM A:
CONSIDERATION OF
NONSTRUCTURAL
PERFORMANCE
CATEGORY 5 (NPC-5)
WATER RATIONING
PLAN*

Director Yee moved that the Board of Directors approve the amount of \$6,562,841 for an overall project budget, not to exceed \$7,500,000, and grant the Chief Executive Officer the authority to proceed with the project and the completion of necessary documents for the compliance to HCAI's Nonstructural Performance Category 5 (NPC-5) Watering Rationing Plan for the General Acute Care Hospital. Director Stewart seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

Motion approved.

There were no Announcements.

ANNOUNCEMENTS

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There being no further business, Director Nicholson, stated there was no closed session following this meeting and adjourned the meeting at 7:45 p.m.

ADJOURNMENT

Signed by:

William Nicholson

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William Nicholson, MD

President

Signed by:

Michael Wallace

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Michael Wallace

Secretary