



Washington Township Health Care District

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS' MEETING

Wednesday, August 12, 2026 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

<https://whhs.zoom.us/j/93615952152?pwd=DzkvYBbbFRP1PGIB2tWoOOjalyFxRP.1>

Passcode: 723683

Board Agenda and Packet can be found at:

[August 2026 | Washington Health](#)

AGENDA

PRESENTED BY:

I. **CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

William Nicholson, MD
President

II. **ROLL CALL**

Cheryl Renaud
District Clerk

III. **COMMUNICATIONS**

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. **CONSENT CALENDAR**

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

William Nicholson, MD
President

A. Consideration of Minutes of the Regular Meetings
of the District Board: July 8, 20, 22 & 27, 2026

Motion Required

V. **PRESENTATION**

PRESENTED BY:

- A. Get With The Guidelines® - Stroke Gold Plus with Target: Stroke Honor Roll Elite Plus with Target: Type 2 Diabetes Honor Roll

JoAnne Pineda, Program Consultant
American Heart Association

VI. **REPORTS**

- A. Medical Staff Report

Aaron Barry, MD
Chief of Staff

- B. Service League Report

Jill Ziman
Service League President

- C. Quality Report: Quality Dashboard Q/E 06/2026

Mary Bowron
Assistant Vice President &
Chief Quality Officer

- D. Finance Report

Ajay Sial
Senior Vice President &
Chief Financial Officer

- E. Hospital Operations Report

Kimberly Hartz
Chief Executive Officer

- F. Health System Calendar Report

Kimberly Hartz
Chief Executive Officer

VII. **ACTION**

Motion Required

- A. Consideration of Nonstructural Performance Category 5 (NPC-5) Water Rationing Plan

VIII. **ANNOUNCEMENTS**

IX. **ADJOURNMENT**

William Nicholson, MD
President

In compliance with the Americans with Disabilities Act, if you need assistance to participate in this meeting, please contact the District Clerk at (510) 818-7401. Notification two working days prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 8, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

*PLEDGE OF
ALLEGIANCE*

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace

ROLL CALL

Staff Present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Chet Morrison, MD & Trauma Program Medical Director; Jennifer Kubisz, Trauma Program Director; Cheryl Renaud, Assistant to the Chief Executive Officer & District Clerk; Sri Boddu; Shirley Ehrlich, Executive Assistant II

Zoom Attendees: Jill Ziman, Gisela Hernandez; Aaron Barry, MD; Kristin Ferguson, RN; Jerri Randrup; Brian Smith, MD; John Lee; Rick Idemoto; Melissa Garcia; Angus Cochran; Laura Anning; Walter Choto; Alvin Aguirre; Garrett Cordes; Felipe Villanueva; Farhan Fadoo, MD

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board:
June 10, 15, 22 & 24, 2026

Director Stewart moved that the Board of Directors approve the Consent Calendar, Item A. Director Yee seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Chet Morrison, Medical Director of the Trauma Program, and Jennifer Kubisz, Trauma Program Director, who presented the Trauma Annual Update.

*PRESENTATION:
TRAUMA ANNUAL
UPDATE*

Dr. Chet Morrison, reported that Washington Health started receiving and treating over 5,000 trauma patients since the start of the program on July 1, 2024. The most common causes of injuries treated are falls, motor vehicle collisions and other accidents involving e-bikes, e-skateboards, scooters and motorcycles. In 2025, there were 1,870 Trauma Activations and it has grown to 2,258 Trauma Activations in 2026, that reflects an increase of 20.8%.

The Trauma Center Verification Timeline started in July 2024 when Washington Health opened the Provisional Level II Trauma Center. In September of 2025, there was a Consultative Review by the American College of Surgeons (ACS). The window for case and data review is May 2026 through April 2027. In August of 2027, Washington Health will have their ACS Verification Review, in person.

The Trauma Program Staff includes 5 Trauma Surgeons, a Trauma Nurse Practitioner, an Injury Prevention Coordinator, 4 Trauma Registrars, Trauma Registered Nurses, and an Executive Assistant.

Jennifer Kubisz reported there have been system improvements in creating guidelines around hip fractures, traumatic brain injuries, spine and rib fractures and resuscitations. Jennifer stated that other process improvement projects included evidence preservation, traumatic amputations, and coroner reporting.

Jennifer also stated that there have been a wide variety of education classes in Trauma Basics, Trauma 102, and Critical Care among others. Washington Health also participates in regional collaborations with the Paramedic Internship Program, Kaiser, Valley Care, Trauma Education Consortium and many other organizations such as the Trauma Center Association of America (TCAA).

Kimberly Hartz, Chief Executive Officer, thanked Dr. Morrison and Jennifer Kubisz for their leadership and recognized that the Trauma Center Journey did not just end when our Trauma Center opened on July 1, 2024 but continues as we serve the residents of Southern Alameda County.

Dr. Aaron Barry, Chief of Medical Staff, joined the meeting and reported that there are 4 new applicants for Medical Staff. There are now a total of 695 Medical Staff members, including 383 active members.

*MEDICAL STAFF
REPORT*

Jill Ziman, Service League President, reported that during the month of June, the Service League Volunteers contributed 2,807 hours of service to the hospital. At this time, there are 207 active adult volunteers and 168 college volunteers, 132 junior volunteers, and 22 spiritual care volunteers.

*SERVICE LEAGUE
REPORT*

There were no vigil requests for the NODA group in June.

The teens and tweens from the Little Grass Foundation donated over 50 hand knit baby hats. They do an amazing job and these hats come packaged and ready to give to the new babies in our hospital. The Little Grass Foundation is a student-run non-

profit organization that promotes healthy lifestyles through group activities that builds connections between youth and young kids, helping to build their passion to pursue their goals.

The Service League will be holding an online fundraiser, partnering with a company called Southern Comfort Bedding. They partner with many hospitals across the country to sell linens, pillow sets, and towels. The sale will take place on August 10-24, 2026. Flyers with QR Codes will be e-mailed to volunteers and staff. Sample sets will be available for review in the gift shop and in the volunteer office.

There were 21 volunteers who came to walk in the Fourth of July Parade and Jill rode in the Corvette being driven by Service League Board Member, Marina Bigongiari.

Ajay Sial, Senior Vice President & Chief Financial Officer, presented the Finance Report for May 2026. The average daily inpatient census was 192.5 with discharges of 1,137 resulting in 5,966 patient days. Outpatient observation equivalent days were 165. The average length of stay was 4.92 days. The case mix index was 1.617. Deliveries were 124. Surgical cases were 556. The Outpatient visits were 9,794. Cath Lab cases were 177. Emergency visits were 5,317. Joint Replacement cases were 186. Neurosurgical cases were 24. Cardiac Surgical cases were 46. Total FTEs were 1,778.2. FTEs per adjusted occupied bed was 5.71. Overall, the net income for May was \$904,000.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2026. Patient gross revenue of \$246.0 million for June was favorable to the budget of \$238.5 million by \$7.5 million (3.2%), and favorable compared to June 2025 by \$26.5 million (12.1%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 185 for June was favorable to the budget of 156 by 29 (18.6%) and favorable to June 2025 by 22 (13.5%). Trauma gross revenue of \$22.2 million for June was favorable to the budget of \$18.0 million by \$4.3 million (23.8%).

Urgent Care Visits of 811 were unfavorable to budget by 239 (22.8%). YTD visits of 4,222 were unfavorable to budget by 3,228 (43.3%).

The Average Length of Stay was 4.98. The Average Daily Inpatient Census was 188.5 and was unfavorable to budget of 192.5 by 4.0 (2.1%). There were 1,176 Discharges that was favorable to budget of 1,107 by 69 (6.2%). There were 5,655 patient days which was unfavorable to budget of 5,776 by 121 days (2.1%). There were 556 Surgical Cases and 233 Cath Lab cases at the Hospital. Deliveries were 150. Non-Emergency Outpatient visits were 10,825. Emergency Room visits were 5,093. Total Government Sponsored Preliminary Payor Mix was 74.3%, against the budget of 73.5%. Total FTEs per Adjusted Occupied Bed were 5.02. For June, the Days Cash On Hand was 117 days. There was \$2.9m in charity care adjustments in June 2026.

July Employee of the Month is Jennylynn Dela Victoria, Central Services Coordinator, Sterile Processing.

EMPLOYEE OF THE MONTH

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- June 13: Fremont Pride Fair – Fremont Main Library
- June 16: BP Checks and Stroke Education – Western Allied Mechanical, Union City
- June 20: Health & Wellness Seminar: Stop the Bleed to Save a Life - YouTube
- June 25: Fremont Summer Concert Series: Highlighting Trauma Services - Fremont Central Park
- July 1: Washington Health Walk: Fall Prevention
- July 2: Fremont Summer Concert Series: Highlighting Opioid Safety in partnership with NCAPDA and Haller's Pharmacy – Fremont Central Park
- July 4: Fremont 4th of July Parade – Fremont

Upcoming Health Promotions & Community Outreach Events:

- July 9: Fremont Summer Concert Series: Highlighting Maternal and Child Health - Fremont Central Park
- July 12: Alameda County Fair Junior Livestock – Alameda County Fairgrounds
- July 16: Washington Health Podcast: Advanced Approaches to Partial versus Total Knee Replacement – YouTube
- July 16: Fremont Summer Concert Series: Highlighting Diabetes Education and Service League – Fremont Central Park
- July 17: Skin Cancer Prevention – Acacia Creek Retirement Community, Union City
- July 18: Niles Dog Show – Niles Community Park, Fremont
- July 19: Newark Mariachi Festival – Shirley Sisk Grove, Newark
- July 22: Food as Medicine Presentation – Western Allied Mechanical, Union City
- July 23: Fremont Summer Concert Series: Highlighting Washington Cancer Center and Respiratory Care - Fremont Central Park
- July 30: Washington Health Podcast: Caring for the Caregiver - YouTube
- August 1: Bay Area Community Health (BACH) Ohana Health Fair – BACH Liberty Health Clinic, Fremont
- August 5: Heart Smart Walking Challenge Special Event: Ribbon Cutting Ceremony – Community Blood Pressure Kiosk – Mark Green Sports Center, Union City

Washington Health received an award from the California Department of Public Health for Antimicrobial Stewardship Program Honor Roll – GOLD. Washington Health received two awards from the American Heart Association for the following recognitions for enhancing patient care with evidence-based guidelines:

- Get with the Guidelines – Coronary Artery Disease STEMI Receiving Gold Plus with Target: Type 2 Diabetes Honor Roll
- Get with the Guidelines – Stroke Gold Plus with Target: Stroke Honor Roll Elite Plus and Target: Type 2 Diabetes Honor Roll

Save the Date invitations for the 40th Anniversary Top Hat Gala will be in the mail soon. The Gala will take place on Saturday, October 10, 2026 in old Hollywood Glamour, timeless elegance, and community impact. The gala will raise funds for a new neurosurgical robotic platform, expanding Washington Health's ability to provide advanced spinal and cranial procedures.

The Foundation is still accepting applications for the Dr. Albert V. Assali Scholarship, which is awarded annually to a high school senior or college student pursuing higher education in the field of medicine. Applications can be found online at washingtonhealth.com under the "giving" tab. The application deadline is July 31, 2026.

Kimberly Hartz, Chief Executive Officer, briefed the Board that we have two action items related to Signature Authority, Purchasing Policy and the Delegation of the Purchasing Policy. It is important to update this policy to facilitate and streamline our operations, so our patients can receive the care they need in a timely manner. Paul Kozachenko, Legal Counsel, further commented that updating these policies is in alignment and mirrors the Health and Safety Government Codes in relation to competitive purchasing practices. The Signature Authority Policy is compliant with the law and there was input from those who purchase on a day-to-day basis and operational efficiency. Director Nicholson asked if there were any comments from the members of the board. There were none.

*ACTION ITEM A:
CONSIDERATION OF
RESOLUTION NO.
#125E: PURCHASING
POLICY*

Director Stewart moved for adoption of Resolution No. 125E Purchasing Policy. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

Motion approved.

Director Stewart moved for adoption of the Purchasing Policy and Delegation of Signature and Purchasing Authority. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

*ACTION ITEM B:
CONSIDERATION OF
PURCHASING POLICY
AND DELEGATION OF
SIGNATURE AND
PURCHASING
AUTHORITY*

Motion approved.

There were no Announcements.

ANNOUNCEMENTS

There being no further business, Director Nicholson, stated there was no closed session following this meeting and adjourned the meeting at 7:22 p.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

DRAFT

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 20, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Michael Wallace

ROLL CALL

Absent: Jacob Eapen, MD

Staff Present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Terri Hunter, Vice President & Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, Executive Assistant to the CEO & District Clerk

Also Present: Ryan Witz, Executive Director, District Hospital Leadership Forum

Zoom Attendees: Jordan Melick, Senior Director of Treasury

OPENING REMARKS

Director Nicholson welcomed any members of the general public to the meeting.

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no items on the Consent Calendar for consideration.

CONSENT CALENDAR

There were no Action Items.

ACTION ITEM

There were no Announcements.

ANNOUNCEMENTS

Director Nicholson adjourned the meeting to closed session at 6:02 p.m., as the discussion pertained to reports regarding Conference Involving Trade Secrets pursuant to Health & Safety Code Section 32106 - Strategic Planning and Conference with Legal Counsel – Anticipated Litigation pursuant to Government Code Section 54956.9(d)(2).

*ADJOURN TO CLOSED
SESSION*

Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session

Board of Directors' Meeting

July 20, 2026

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will end. The public was informed they could contact the District Clerk for the Board's report beginning July 21, 2026. The minutes of this meeting will reflect any reportable actions.

Director Nicholson reconvened the meeting to open session at 8:28 p.m. The District Clerk stated that there were no reportable actions during closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 8:28 p.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 22, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Michael Wallace

ROLL CALL

Absent: Jacob Eapen, MD

Also present: Kimberly Hartz, Chief Executive Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Terri Hunter, Vice President & Chief Nursing Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, Executive Assistant to the CEO & District Clerk

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no items on the Consent Calendar.

CONSENT CALENDAR

There were no announcements.

ANNOUNCEMENTS

Director Nicholson adjourned the meeting to closed session at 6:02 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Section 32155, Conference Involving Trade Secrets pursuant to Health & Safety Code Section 32106 - Strategic Planning, and Conference with Labor Negotiators Pursuant to Government Code Section 54957.6; Agency designated representative(s): Kimberly Hartz, Chief Executive Officer.

*ADJOURN TO CLOSED
SESSION*

Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the

Board's report beginning July 23, 2026. The minutes of this meeting will reflect any reportable actions.

Director Nicholson reconvened the meeting to open session at 8:40 p.m. During closed session, the District Clerk reported that the Board of Directors approved the closed session minutes of June 15 & 24, 2026 and the Medical Staff Credentials Committee Report by unanimous vote of all directors present.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 8:40 p.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, July 27, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 7:30 a.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS

ROLL CALL

Absent: Jacob Eapen, MD; Michael Wallace

Also present: Kimberly Hartz, Chief Executive Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Terri Hunter, Vice President & Chief Nursing Officer; Kristin Ferguson, Vice President & Chief Compliance & Risk Officer; Aaron Barry, MD; Ranjana Sharma, MD; Jeanie Ahn, MD; Mark Saleh, MD; Rohit Arora, MD; Brian Smith, MD; Alissa Erogbogbo, MD

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson adjourned the meeting to closed session at 7:32 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

*ADJOURN TO CLOSED
SESSION*

Director Nicholson reconvened the meeting to open session at 9:05 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting adjourned at 9:05 a.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary



WASHINGTON HEALTH
INDEX TO BOARD FINANCIAL STATEMENTS
June 2026

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators

MEMORANDUM

Date: July 31, 2026

To: Board of Directors

From: Kimberly Hartz, Chief Executive Officer

Subject: Washington Health (Hospital) – June 2026
Operating & Financial Activity

SUMMARY OF OPERATIONS

1. Utilization – Schedule Board 3

	<u>June Actual</u>	<u>June Budget</u>	<u>Current 12 Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	188.5	192.5	182.6
Combined Average Daily Census	193.1	202.5	188.7
No. of Discharges	1,176	1,107	1,127
Patient Days	5,655	5,776	5,554
Discharge ALOS	4.98	5.22	4.96
<u>OUTPATIENT:</u>			
OP Visits	10,825	9,152	9,679
ER Visits	5,093	5,286	5,185
Observation Equivalent Days – OP	137	300	184

Comparison of June's actual Acute Inpatient Daily Statistics versus the budget showed a lower level of IP Average Daily Census which translates into lower Patient Days. Discharges were higher than budget, and the Average Length of Stay (ALOS), based on discharged days, out-performed the Budget. Outpatient visits were favorable to budget, while Emergency Room visits were unfavorable to budget for the month. Outpatients Observation Equivalent days were favorable to budget.

2. Staffing – Schedule Board 3

Total FTEs were below budget by 56.1. Total productive FTEs for June came in at 1,578.5, below the budgeted level of 1,618.0. Non-Productive FTEs were below budget by 16.6. Total FTEs per Adjusted Occupied Bed were 5.65, or 0.27 better than the budgeted level of 5.93.

3. **Income - Schedule Board 1**

Total Gross Patient Revenue of \$245,953,000 for June was \$7,440,000 above the budget, or 3.1%.

Deductions from Revenue totaled \$191,258,000 which equates to a 77.76% blended contractual rate. This was unfavorable to the budgeted rate of 76.49%.

Total Net Operating Revenue of \$56,318,000 was (\$1,061,000) or (1.8%) below the Budget.

Total Operating Expenses for the month were \$57,615,000, which was lower than the budget by \$464,000, or 0.8%.

For the month of June, the Hospital reported a Net Operating Loss of (\$1,297,000) from Operations, a (2.3%) Margin, unfavorable to the budget of (\$700,000) by (\$597,000)

The Total Non-Operating Income of \$411,000 for the month includes an unrealized loss on investments of (\$292,000) and was unfavorable to the budget by (\$779,000).

The Net loss for June was (\$886,000), which equates to a (1.6%) Margin, and was (\$1,376,000) below the Budgeted Net Income of \$490,000.

The Total Net Loss for June using FASB accounting principles, in which the unrealized gain/loss on investments, net interest expense on GO bonds and property tax revenues were removed from the non-operating income and expense, was (\$1,278,000) (a (2.3%) Margin) compared to Budgeted Income of (\$473,000) for an unfavorable variance of (\$805,000).

4. **Balance Sheet – Schedule Board 2**

There were no noteworthy changes in assets and liabilities when compared to May 2026.

KIMBERLY HARTZ
Chief Executive Officer



WASHINGTON HEALTH
STATEMENT OF REVENUES AND EXPENSES
June 2026
(In thousands)
Unaudited

June					
PRIOR YEAR	ACTUAL	BUDGET	FAV (UNFAV)	VAR	% VAR.
\$ 130,385	\$ 146,942	\$ 147,941	\$ (999)		-0.7%
89,156	99,011	90,572	8,439		9.3%
219,541	245,953	238,513	7,440		3.1%
(166,896)	(184,673)	(177,789)	(6,884)		-3.9%
(2,694)	(6,585)	(4,653)	(1,932)		-41.5%
(169,590)	(191,258)	(182,442)	(8,816)		-4.8%
77.25%	77.76%	76.49%			
49,951	54,695	56,071	(1,376)		-2.5%
1,344	1,623	1,308	315		24.1%
51,295	56,318	57,379	(1,061)		-1.8%
24,729	27,220	27,108	(112)		-0.4%
10,379	7,421	9,332	1,911		20.5%
5,469	9,115	7,375	(1,740)		-23.6%
6,380	7,717	8,241	524		6.4%
2,317	1,811	2,205	394		17.9%
3,601	4,331	3,818	(513)		-13.4%
52,875	57,615	58,079	464		0.8%
(1,580)	(1,297)	(700)	(597)		-85.3%
-3.08%	-2.30%	-1.22%			
1,474	302	472	(170)		-36.0%
(1,739)	(1,973)	(1,644)	(329)		-20.0%
(101)	(30)	121	(151)		-124.8%
2,194	2,032	2,032	-		0.0%
276	80	209	(129)		-61.7%
2,104	411	1,190	(779)		-65.5%
\$ 524	\$ (886)	\$ 490	\$ (1,376)		-280.8%
1.0%	-1.6%	0.9%			
\$ (1,392)	\$ (1,278)	\$ (473)	\$ (805)		-170.2%
-2.7%	-2.3%	-0.8%			

FISCAL YEAR TO DATE					
PRIOR YEAR	ACTUAL	BUDGET	FAV (UNFAV)	VAR	% VAR.
\$ 1,602,529	\$ 1,733,778	\$ 1,766,610	\$ (32,832)		-1.9%
1,092,191	1,119,648	1,080,890	38,758		3.6%
2,694,720	2,853,426	2,847,500	5,926		0.2%
(2,036,231)	(2,130,264)	(2,121,916)	(8,348)		-0.4%
(47,844)	(51,848)	(55,832)	3,984		7.1%
(2,084,075)	(2,182,112)	(2,177,748)	(4,364)		-0.2%
77.34%	76.47%	76.48%			
610,645	671,314	669,752	1,562		0.2%
17,765	19,295	15,458	3,837		24.8%
628,410	690,609	685,210	5,399		0.8%
295,127	319,428	325,130	5,702		1.8%
103,172	107,375	110,680	3,305		3.0%
81,209	95,366	88,318	(7,048)		-8.0%
88,269	93,770	94,750	980		1.0%
23,125	25,041	27,047	2,006		7.4%
42,740	44,465	44,013	(452)		-1.0%
633,642	685,445	689,938	4,493		0.7%
(5,232)	5,164	(4,728)	9,892		209.2%
-0.83%	0.75%	-0.69%			
11,697	5,782	5,664	118		2.1%
(20,352)	(22,839)	(19,740)	(3,099)		-15.7%
1,250	418	1,165	(747)		-64.1%
25,507	24,546	24,546	-		0.0%
8,035	7,519	9,072	(1,553)		-17.1%
26,137	15,426	20,707	(5,281)		-25.5%
\$ 20,905	\$ 20,590	\$ 15,979	\$ 4,611		28.9%
3.3%	3.0%	2.3%			
\$ 4,772	\$ 13,139	\$ 4,258	\$ 8,881		208.6%
0.8%	1.9%	0.6%			

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



WASHINGTON HEALTH
BALANCE SHEET
June 2026
(In thousands)
Unaudited

SCHEDULE BOARD 2

ASSETS AND DEFERRED OUTFLOWS			June 2026	Audited June 2025	LIABILITIES, NET POSITION AND DEFERRED INFLOWS			June 2026	Audited June 2025
CURRENT ASSETS					CURRENT LIABILITIES				
1	CASH & CASH EQUIVALENTS		\$ 46,792	\$ 30,849	1	CURRENT MATURITIES OF L/T OBLIG		\$ 10,365	\$ 9,880
2	ACCOUNTS REC NET OF ALLOWANCES		81,651	81,212	2	ACCOUNTS PAYABLE		52,994	39,261
3	OTHER CURRENT ASSETS		29,927	32,562	3	OTHER ACCRUED LIABILITIES		63,183	86,340
4	TOTAL CURRENT ASSETS		158,370	144,623	4	INTEREST		13,560	13,801
ASSETS LIMITED AS TO USE					5	TOTAL CURRENT LIABILITIES		140,102	149,282
5	BOARD DESIGNATED FOR CAPITAL AND OTHER		170,842	181,650	LONG-TERM DEBT OBLIGATIONS				
6	GENERAL OBLIGATION BOND FUNDS		87,629	129,459	6	REVENUE BONDS AND OTHER		205,383	215,181
7	REVENUE BOND FUNDS		25,941	50,903	7	GENERAL OBLIGATION BONDS		464,022	466,177
8	BOND DEBT SERVICE FUNDS		46,962	41,368	OTHER LIABILITIES				
9	OTHER ASSETS LIMITED AS TO USE		50	9,902	8	SUPPLEMENTAL MEDICAL RETIREMENT		50,834	46,109
10	TOTAL ASSETS LIMITED AS TO USE		331,424	413,282	9	WORKERS' COMP AND OTHER		10,689	10,540
11	OTHER ASSETS		416,247	383,105	10	NET PENSION		15,115	50,459
OTHER INVESTMENTS					11	ROU ASSET LONG-TERM		8,606	9,712
12	OTHER INVESTMENTS		20,582	26,133	NET POSITION				
13	NET PROPERTY, PLANT & EQUIPMENT		611,198	565,182	12	NET POSITION		592,310	571,767
14	TOTAL ASSETS		<u>\$ 1,537,821</u>	<u>\$ 1,532,325</u>	TOTAL LIABILITIES AND NET POSITION			<u>\$ 1,487,061</u>	<u>\$ 1,519,227</u>
15	DEFERRED OUTFLOWS		19,695	18,475	14	DEFERRED INFLOWS		70,455	31,573
16	TOTAL ASSETS AND DEFERRED OUTFLOWS		<u>\$ 1,557,516</u>	<u>\$ 1,550,800</u>	15	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS		<u>\$ 1,557,516</u>	<u>\$ 1,550,800</u>



WASHINGTON HEALTH
OPERATING INDICATORS
June 2026

SCHEDULE BOARD 3

12 MONTH AVERAGE	June				% VAR.
	ACTUAL	BUDGET	FAV (UNFAV) VAR		
182.6	188.5	192.5	(4.0)		-2%
6.1	4.6	10.0	(5.4)		-54%
188.7	193.1	202.5	(9.4)		-5%
8.3	9.4	8.8	0.6		7%
197.0	202.5	211.3	(8.8)		-4%
3.0	2.2	4.0	(1.8)		-45%
5,554	5,655	5,776	(121)		-2%
184	137	300	163		54%
1,127	1,176	1,107	69		6%
4.96	4.98	5.22	0.2		5%
3.04	3.06	3.37	0.3		9%
1.630	1.626	1.549	0.077		5%
46	51	38	13		34%
131	133	117	16		14%
57	46	57	(11)		-19%
25	22	28	(6)		-21%
202	219	206	13		6%
27	23	27	(4)		-15%
31	27	34	(7)		-21%
33	35	42	(7)		-17%
553	556	549	7		1%
205	233	203	30		15%
132	150	139	11		8%
9,679	10,825	9,152	1,673		18%
5,185	5,093	5,286	(193)		-4%
1,524.2	1,578.5	1,618.0	39.5		2%
209.9	204.6	221.2	16.6		8%
1,734.1	1,783.1	1,839.2	56.1		3%
5.07	5.00	5.21	0.21		4%
5.77	5.65	5.93	0.27		5%

PATIENTS IN HOSPITAL

1	ADULT & SCN AVERAGE DAILY CENSUS
2	OUTPT OBSERVATION AVERAGE DAILY CENSUS
3	COMBINED AVERAGE DAILY CENSUS
4	NURSERY AVERAGE DAILY CENSUS
5	TOTAL
6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS
7	ADULT & SCN PATIENT DAYS
8	OBSERVATION EQUIVALENT DAYS - OP
9	DISCHARGES-ADULTS & SCN
10	AVERAGE LENGTH OF STAY-ADULTS & SCN
11	AVERAGE LENGTH OF STAY-ADULTS & SCN / CASE MIX INDEX

OTHER KEY UTILIZATION STATISTICS

12	OVERALL CASE MIX INDEX (CMI)
13	SURGICAL CASES
14	CARDIAC
15	GASTROENTEROLOGY
16	GENERAL
17	NEUROSURGERY
18	ORTHOPEDICS
19	UROLOGY
20	VASCULAR
21	OTHER
22	TOTAL CASES
23	CATH LAB CASES
24	DELIVERIES
25	OUTPATIENT VISITS
26	EMERGENCY VISITS

LABOR INDICATORS

26	PRODUCTIVE FTE'S
27	NON PRODUCTIVE FTE'S
28	TOTAL FTE'S
29	PRODUCTIVE FTE/ADJ. OCCUPIED BED
30	TOTAL FTE/ADJ. OCCUPIED BED

FISCAL YEAR TO DATE			
ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.
182.6	188.9	(6.3)	-3%
6.1	9.8	(3.7)	-38%
188.7	198.7	(10.0)	-5%
8.3	8.6	(0.3)	-3%
197.0	207.3	(10.3)	-5%
3.0	3.9	(0.9)	-23%
66,648	68,938	(2,290)	-3%
2,214	3,578	1,364	38%
13,521	13,207	314	2%
4.96	5.22	0.3	5%
3.04	3.21	0.2	5%
1.630	1.627	0.003	0%
557	451	106	24%
1,576	1,498	78	5%
689	670	19	3%
303	330	(27)	-8%
2,418	2,510	(92)	-4%
319	324	(5)	-2%
368	408	(40)	-10%
398	382	16	4%
6,628	6,573	55	1%
2,459	2,400	59	2%
1,584	1,659	(75)	-5%
116,150	108,949	7,201	7%
62,223	63,086	(863)	-1%
1,524.2	1,591.2	67.0	4%
209.9	230.5	20.6	9%
1,734.1	1,821.7	87.6	5%
5.07	5.23	0.16	3%
5.77	5.98	0.21	4%

MEMORANDUM

Date: August 7, 2026

To: Washington Township Health Care District Board of Directors

From: Kimberly Hartz, Chief Executive Officer

Subject: **Nonstructural Performance Category 5 (NPC-5) Water Rationing Plan**

Nonstructural Performance Category 5 (NPC-5) refers to the ability of a hospital facility to support 72 hours of independent emergency operations. Section 615.4 of the 2022 California Plumbing Code requires that emergency water storage capacity be computed based on an approved Water Conservation/Water Rationing Plan providing for 72 hours of operation, accepted by the licensing agency, with a minimum of 150 gallons of potable water per licensed bed. The requirement applies to both potable water and industrial/process water needed to operate hospital utilities and equipment during an emergency. All buildings remaining in the District's acute care inventory on January 1, 2030 must comply with the NPC-5 requirements by that date, and the Water Conservation/Water Rationing Plan must be accepted by the California Department of Public Health (CDPH) Licensing and Certification

In December 2023, Washington Health submitted an NPC-5 Evaluation, prepared by Ratcliff Architects and Gayner Engineers, to the HCAI Seismic Compliance Unit. Consistent with the 2022 Master Plan, WH intends to remove from acute care service prior to 2030 all buildings rated below SPC-5/NPC-4. The Evaluation established the emergency water, wastewater, and power infrastructure required for the buildings remaining in acute care service post-2030 — the Center for Joint Replacement, Central Utility Plant, Loading Dock, the Morris Hyman Critical Care Pavilion, and the future Expansion Building.

The NPC-5 Water Rationing Plan Compliance Project is a campus-wide upgrade providing emergency potable water and sanitary sewer storage for all acute care buildings, along with all required connections, equipment, and associated infrastructure. Design will include three [3] new 50,000 gallon underground potable water storage tanks, with booster pump system connected to the emergency power system, as required by California Plumbing Code Section 615.4.2.

Emergency wastewater storage will be provided by two new underground holding tanks with diverting manholes and manual drainage gates: a 13,000-gallon tank serving the Center for Joint Replacement, Central Utility Plant, and Loading Dock, and a 50,000-gallon tank serving the Morris Hyman Critical Care Pavilion and the future Expansion Building. During normal operation, sanitary sewer flows will continue to drain by gravity to the onsite sewer main. The campus's existing emergency power infrastructure — three 2,000 kW diesel generators supported by a 40,000-gallon fuel oil storage tank already supports NPC-5 compliant emergency power for a minimum of 72 hours, so no generation upgrades are required. The Evaluation's tank sizing reflects a worst-case scenario without credit for a water rationing plan or the existing on-campus well; the final accepted Water Conservation/Water Rationing Plan may reduce the required storage volumes.

The following is an outline of the NPC-5 Water Rationing Plan Compliance project budget estimate:

I. Construction	
Construction Estimate	\$ 5,000,000
II. Consulting Fees	
Design Fees (\$912,159 initial design request)	\$ 940,000
Permit Fees	110,000
Inspection & Testing (\$25,000 initial design request)	363,000
Consultant -construction estimate	12,000
Construction Management	325,000
Sub-Total	\$ 1,750,000
III. Other Costs	
Owner's Contingency	\$ 750,000
PROJECT TOTAL	\$ 7,500,000
PREVIOUSLY AUTHORIZED BY BOARD	\$ 937,159
CURRENT REQUEST (balance to finish)	\$ 6,562,841

Construction documents were submitted to HCAI, and the project was accepted and is currently in the review process. Per HCAI's Plan Review Assessment notification dated March 18, 2026, the anticipated date of plan approval is on or around September 29, 2026, based on historical data for similar projects and an average of two backchecks. Consistent with the compliance schedule in the NPC-5 Evaluation, a building permit is targeted by January 1, 2027, with construction complete prior to January 1, 2030 and prior to occupancy of the new Expansion Building.

I am recommending that the Board of Directors approve an amount of **\$6,562,841** for an overall project budget not to exceed **\$7,500,000**, and grant the Chief Executive Officer the authority to proceed with the project and the completion of necessary documents for the compliance to HCAI's Nonstructural Performance Category 5 (NPC-5) Watering Rationing Plan for General Acute Care Hospital. This project is included in the Fiscal Year 2027 Capital Budget.