

Board of Directors' Meeting

July 8, 2026

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, July 8, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

*PLEDGE OF
ALLEGIANCE*

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace

ROLL CALL

Staff Present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Chet Morrison, MD & Trauma Program Medical Director; Jennifer Kubisz, Trauma Program Director; Cheryl Renaud, Assistant to the Chief Executive Officer & District Clerk; Sri Boddu; Shirley Ehrlich, Executive Assistant II

Zoom Attendees: Jill Ziman, Gisela Hernandez; Aaron Barry, MD; Kristin Ferguson, RN; Jerri Randrup; Brian Smith, MD; John Lee; Rick Idemoto; Melissa Garcia; Angus Cochran; Laura Anning; Walter Choto; Alvin Aguirre; Garrett Cordes; Felipe Villanueva; Farhan Fadool, MD

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board: June 10, 15, 22 & 24, 2026

Director Stewart moved that the Board of Directors approve the Consent Calendar, Item A. Director Yee seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

Motion Approved.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Chet Morrison, Medical Director of the Trauma Program, and Jennifer Kubisz, Trauma Program Director, who presented the Trauma Annual Update.

*PRESENTATION:
TRAUMA ANNUAL
UPDATE*

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Dr. Chet Morrison, reported that Washington Health started receiving and treating over 5,000 trauma patients since the start of the program on July 1, 2024. The most common causes of injuries treated are falls, motor vehicle collisions and other accidents involving e-bikes, e-skateboards, scooters and motorcycles. In 2025, there were 1,870 Trauma Activations and it has grown to 2,258 Trauma Activations in 2026, that reflects an increase of 20.8%.

The Trauma Center Verification Timeline started in July 2024 when Washington Health opened the Provisional Level II Trauma Center. In September of 2025, there was a Consultative Review by the American College of Surgeons (ACS). The window for case and data review is May 2026 through April 2027. In August of 2027, Washington Health will have their ACS Verification Review, in person.

The Trauma Program Staff includes 5 Trauma Surgeons, a Trauma Nurse Practitioner, an Injury Prevention Coordinator, 4 Trauma Registrars, Trauma Registered Nurses, and an Executive Assistant.

Jennifer Kubisz reported there have been system improvements in creating guidelines around hip fractures, traumatic brain injuries, spine and rib fractures and resuscitations. Jennifer stated that other process improvement projects included evidence preservation, traumatic amputations, and coroner reporting.

Jennifer also stated that there have been a wide variety of education classes in Trauma Basics, Trauma 102, and Critical Care among others. Washington Health also participates in regional collaborations with the Paramedic Internship Program, Kaiser, Valley Care, Trauma Education Consortium and many other organizations such as the Trauma Center Association of America (TCAA).

Kimberly Hartz, Chief Executive Officer, thanked Dr. Morrison and Jennifer Kubisz for their leadership and recognized that the Trauma Center Journey did not just end when our Trauma Center opened on July 1, 2024 but continues as we serve the residents of Southern Alameda County.

Dr. Aaron Barry, Chief of Medical Staff, joined the meeting and reported that there are 4 new applicants for Medical Staff. There are now a total of 695 Medical Staff members, including 383 active members.

*MEDICAL STAFF
REPORT*

Jill Ziman, Service League President, reported that during the month of June, the Service League Volunteers contributed 2,807 hours of service to the hospital. At this time, there are 207 active adult volunteers and 168 college volunteers, 132 junior volunteers, and 22 spiritual care volunteers.

*SERVICE LEAGUE
REPORT*

There were no vigil requests for the NODA group in June.

The teens and tweens from the Little Grass Foundation donated over 50 hand knit baby hats. They do an amazing job and these hats come packaged and ready to give to the new babies in our hospital. The Little Grass Foundation is a student-run non-profit organization that promotes healthy lifestyles through group activities that

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builds connections between youth and young kids, helping to build their passion to pursue their goals.

The Service League will be holding an online fundraiser, partnering with a company called Southern Comfort Bedding. They partner with many hospitals across the country to sell linens, pillow sets, and towels. The sale will take place on August 10-24, 2026. Flyers with QR Codes will be e-mailed to volunteers and staff. Sample sets will be available for review in the gift shop and in the volunteer office.

There were 21 volunteers who came to walk in the Fourth of July Parade and Jill rode in the Corvette being driven by Service League Board Member, Marina Bigongiari.

Ajay Sial, Senior Vice President & Chief Financial Officer, presented the Finance Report for May 2026. The average daily inpatient census was 192.5 with discharges of 1,137 resulting in 5,966 patient days. Outpatient observation equivalent days were 165. The average length of stay was 4.92 days. The case mix index was 1.617. Deliveries were 124. Surgical cases were 556. The Outpatient visits were 9,794. Cath Lab cases were 177. Emergency visits were 5,317. Joint Replacement cases were 186. Neurosurgical cases were 24. Cardiac Surgical cases were 46. Total FTEs were 1,778.2. FTEs per adjusted occupied bed was 5.71. Overall, the net income for May was \$904,000.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for June 2026. Patient gross revenue of \$246.0 million for June was favorable to the budget of \$238.5 million by \$7.5 million (3.2%), and favorable compared to June 2025 by \$26.5 million (12.1%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 185 for June was favorable to the budget of 156 by 29 (18.6%) and favorable to June 2025 by 22 (13.5%). Trauma gross revenue of \$22.2 million for June was favorable to the budget of \$18.0 million by \$4.3 million (23.8%).

Urgent Care Visits of 811 were unfavorable to budget by 239 (22.8%). YTD visits of 4,222 were unfavorable to budget by 3,228 (43.3%).

The Average Length of Stay was 4.98. The Average Daily Inpatient Census was 188.5 and was unfavorable to budget of 192.5 by 4.0 (2.1%). There were 1,176 Discharges that was favorable to budget of 1,107 by 69 (6.2%). There were 5,655 patient days which was unfavorable to budget of 5,776 by 121 days (2.1%). There were 556 Surgical Cases and 233 Cath Lab cases at the Hospital. Deliveries were 150. Non-Emergency Outpatient visits were 10,825. Emergency Room visits were 5,093. Total Government Sponsored Preliminary Payor Mix was 74.3%, against the budget of 73.5%. Total FTEs per Adjusted Occupied Bed were 5.02. For June, the Days Cash On Hand was 117 days. There was \$2.9m in charity care adjustments in June 2026.

July Employee of the Month is Jennylynn Dela Victoria, Central Services Coordinator, Sterile Processing.

*EMPLOYEE OF THE
MONTH*

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Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- June 13: Fremont Pride Fair – Fremont Main Library
- June 16: BP Checks and Stroke Education – Western Allied Mechanical, Union City
- June 20: Health & Wellness Seminar: Stop the Bleed to Save a Life - YouTube
- June 25: Fremont Summer Concert Series: Highlighting Trauma Services - Fremont Central Park
- July 1: Washington Health Walk: Fall Prevention
- July 2: Fremont Summer Concert Series: Highlighting Opioid Safety in partnership with NCAPDA and Haller's Pharmacy – Fremont Central Park
- July 4: Fremont 4th of July Parade – Fremont

Upcoming Health Promotions & Community Outreach Events:

- July 9: Fremont Summer Concert Series: Highlighting Maternal and Child Health - Fremont Central Park
- July 12: Alameda County Fair Junior Livestock – Alameda County Fairgrounds
- July 16: Washington Health Podcast: Advanced Approaches to Partial versus Total Knee Replacement – YouTube
- July 16: Fremont Summer Concert Series: Highlighting Diabetes Education and Service League – Fremont Central Park
- July 17: Skin Cancer Prevention – Acacia Creek Retirement Community, Union City
- July 18: Niles Dog Show – Niles Community Park, Fremont
- July 19: Newark Mariachi Festival – Shirley Sisk Grove, Newark
- July 22: Food as Medicine Presentation – Western Allied Mechanical, Union City
- July 23: Fremont Summer Concert Series: Highlighting Washington Cancer Center and Respiratory Care - Fremont Central Park
- July 30: Washington Health Podcast: Caring for the Caregiver - YouTube
- August 1: Bay Area Community Health (BACH) Ohana Health Fair – BACH Liberty Health Clinic, Fremont
- August 5: Heart Smart Walking Challenge Special Event: Ribbon Cutting Ceremony – Community Blood Pressure Kiosk – Mark Green Sports Center, Union City

Washington Health received an award from the California Department of Public Health for Antimicrobial Stewardship Program Honor Roll – GOLD. Washington Health received two awards from the American Heart Association for the following recognitions for enhancing patient care with evidence-based guidelines:

- Get with the Guidelines – Coronary Artery Disease STEMI Receiving Gold Plus with Target: Type 2 Diabetes Honor Roll
- Get with the Guidelines – Stroke Gold Plus with Target: Stroke Honor Roll Elite Plus and Target: Type 2 Diabetes Honor Roll

Save the Date invitations for the 40th Anniversary Top Hat Gala will be in the mail soon. The Gala will take place on Saturday, October 10, 2026 in old Hollywood Glamour, timeless elegance, and community impact. The gala will raise funds for a

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new neurosurgical robotic platform, expanding Washington Health's ability to provide advanced spinal and cranial procedures.

The Foundation is still accepting applications for the Dr. Albert V. Assali Scholarship, which is awarded annually to a high school senior or college student pursuing higher education in the field of medicine. Applications can be found online at washingtonhealth.com under the "giving" tab. The application deadline is July 31, 2026.

Kimberly Hartz, Chief Executive Officer, briefed the Board that we have two action items related to Signature Authority, Purchasing Policy and the Delegation of the Purchasing Policy. It is important to update this policy to facilitate and streamline our operations, so our patients can receive the care they need in a timely manner. Paul Kozachenko, Legal Counsel, further commented that updating these policies is in alignment and mirrors the Health and Safety Government Codes in relation to competitive purchasing practices. The Signature Authority Policy is compliant with the law and there was input from those who purchase on a day-to-day basis and operational efficiency. Director Nicholson asked if there were any comments from the members of the board. There were none.

*ACTION ITEM A:
CONSIDERATION OF
RESOLUTION NO.
#125E: PURCHASING
POLICY*

Director Stewart moved for adoption of Resolution No. 125E Purchasing Policy. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

Motion approved.

Director Stewart moved for adoption of the Purchasing Policy and Delegation of Signature and Purchasing Authority. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee – aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

*ACTION ITEM B:
CONSIDERATION OF
PURCHASING POLICY
AND DELEGATION OF
SIGNATURE AND
PURCHASING
AUTHORITY*

Motion approved.

There were no Announcements.

ANNOUNCEMENTS

There being no further business, Director Nicholson, stated there was no closed session following this meeting and adjourned the meeting at 7:22 p.m.

ADJOURNMENT

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Signed by:

William F. Nicholson

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William Nicholson, MD

President

Signed by:

Michael Wallace

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Michael Wallace

Secretary