



Washington Township Health Care District

Board of Directors

Jacob Eapen, MD
William F. Nicholson, MD
Bernard Stewart, DDS
Michael J. Wallace
Jeannie Yee

BOARD OF DIRECTORS' MEETING Wednesday, April 8, 2026 – 6:00 P.M.

Board Room of Washington Hospital, 2000 Mowry Avenue, Fremont and via Zoom

<https://whhs.zoom.us/j/99981412172?pwd=gaD3BTjbgMbnmcfZg21JHxyhJ3Xmaz.1>

Passcode: 619182

Board Agenda and Packet can be found at:

[April 2026 | Washington Health](#)

AGENDA

PRESENTED BY:

I. **CALL TO ORDER &
PLEDGE OF ALLEGIANCE**

William Nicholson, MD
President

II. **ROLL CALL**

Cheryl Renaud
District Clerk

III. **COMMUNICATIONS**

A. Oral

This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not on the agenda and within the subject matter of jurisdiction of the Board. "Request to Speak" cards should be filled out in advance and presented to the District Clerk. For the record, please state your name.

B. Written

IV. **CONSENT CALENDAR**

Items listed under the Consent Calendar include reviewed reports and recommendations and are acted upon by one motion of the Board. Any Board Member or member of the public may remove an item for discussion before a motion is made.

William Nicholson, MD
President

A. Consideration of Minutes of the Regular Meetings of the District Board: March 11, 16, 23 & 25, 2026

Motion Required

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 11, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Kel Kanady; Harjit Randhawa; Jordan Melick; Jill Ziman; Brian Smith, MD; Aaron Barry, MD; Kristin Ferguson; Dan Nardoni; Laura Anning; Felipe Villanueva; Mary Bowron; John V.; Melissa Garcia; Farhan Fadoo, MD; Walter Choto; Marcus Watkins; Gisela Hernandez; Paul Kozachenko, Legal Counsel; Sri Boddu; Cheryl Renaud, Assistant to the Chief Executive Officer & District Clerk; Shirley Ehrlich, Executive Assistant II

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for viewing at a later date.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board: February 11, 23 & 25, 2026
- B. Consideration of Resolution No. 1278: Authorizing Investment of Monies in the Local Agency Investment Fund (LAIF)

Director Stewart moved that the Board of Directors approve the Consent Calendar, Items A-B. Director Yee seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – aye

Motion Approved.

Dr. Aaron Barry, Chief of Medical Staff, joined the meeting and reported that there are seven new applicants for Medical Staff. There are now a total of 695 Medical Staff members, including 381 active members. Dr. Barry highlighted that the new Operating Rooms are being built at the Morris Hyman Critical Care Pavilion and are nearing completion. Dr. Barry also mentioned that more cases have been scheduled using the two ION Robotic Bronchoscopes. They are particularly important in the identification of early-stage lesions in lung cancer and is a great impact in patient care.

*MEDICAL STAFF
REPORT*

Kimberly Hartz, Chief Executive Officer, introduced the new incoming Service League President, Jill Ziman. Jill began volunteering for the Service League in May of 2004 in the area of Newborn Photography. A few years later, she transitioned to the Baby Cuddling Program. Jill worked in the Bio-Pharmaceutical field studying diabetic wound healing, before transitioning to working for non-profits. When not at Washington Health, Jill is often sailing in the San Francisco Bay and beyond or working crossword puzzles, sometimes both at the same time. Jill has been married for almost forty years, and has lived in Fremont for thirty-three years. She has two adult children and a grandson living in the Bay Area.

*SERVICE LEAGUE
REPORT*

Jill Ziman stated that the Service League held their annual meeting on Tuesday, February 10, 2026 and special thanks was noted for Kimberly Hartz, Dr. Nicholson and Dr. Sharma for their kind words to the Volunteers. She took this opportunity to also thank the hospital staff and executives who took time out of their busy schedules to attend this annual meeting. Lastly, Jill thanked Sheela Vijay for her 3 years of service as Service League President and for all of her help in mentoring her for this position.

Jill reported for the month of February 2026, 270 Service League volunteers contributed a total of 2,369 hours across various departments within the hospital.

The Service League has a new group of crocheters. They made red hats for the new babies born in February, in recognition of Valentine's Day. They are in the process of making crocheted flowers for new moms on Mother's Day, which they plan to sell in the Gift Shop. Members are also adding crocheted pieces to the Fremont Creates Community Yarnbombing project occurring in April.

There is a new volunteer orientation scheduled for Saturday, March 21, 2026. At this time, they are expecting approximately twenty-five prospective new volunteers.

All of the competencies are being reviewed for the volunteer groups, in preparation for a visit from The Joint Commission. All of the Nurse Unit Assist (NUA) trainers are collaborating to review skills needed to train new NUA volunteers.

Lastly, Jill mentioned that the Service League is looking forward to the next Masquerade Sale on April 20-22, 2026 from 7:00 am to 6:00 pm in the Anderson Auditoriums at Washington West.

Kimberly Hartz, Chief Executive Officer, introduced Mary Bowron, Assistant Vice President & Chief Quality Officer, who presented the Quality Dashboard for Quarter Ending December 31, 2025, comparing WH statistics to State and National Benchmarks. There were zero Hospital Acquired MRSA in the past quarter, which was lower than the 0.824 predicted number of infections. We had two Catheter Associated Urinary Tract Infections (CAUTI), which was slightly higher than the 1.151 predicted number of infections and one Central Line Associated Bloodstream Infection (CLABSI), which was lower than the 1.644 predicted number of infections. There were zero Surgical Site Infections (SSI) following Colon Surgery, which was lower than the 0.192 predicted number of infections. We had zero SSI following Abdominal Surgery, which was the same number of predicted number of infections (0) and one hospital-wide Clostridium Difficile (C.diff.) infection, which was lower than the 11.067 predicted number of infections. Hand Hygiene was at 98.7%.

*QUALITY REPORT:
QUALITY
DASHBOARD
QUARTER ENDING
DECEMBER 2025*

The Moderate Fall with Injury rate for the quarter was at 0.29. The national benchmark rate was not available. Hospital acquired Pressure Ulcer rate was at 0.73 for the quarter. The national benchmark was not available for Quarter Ending December 2025 and lower than the most recent national rate of 1.42%.

The 30-day readmission rate for AMI discharges was lower than the CMS national benchmark (0% versus 14.9%). The 30-day Medicare pneumonia readmissions rate was lower than the CMS national benchmark (14.9% versus 15.1%). 30-day Medicare Heart Failure readmissions was lower (14.3% versus 19.1%) than the CMS benchmark. 30-Day Medicare Chronic Obstructive Pulmonary Disease (COPD) readmission rate was lower than the CMS benchmark (14.3% versus 18.7%). The 30-day Medicare CABG readmission rate was higher than the CMS national benchmark (10% versus 9.9%). 30-day Medicare Total Hip Arthroplasty (THA) and/or Total Knee Arthroplasty (TKA) was lower than the CMS national benchmark (0% versus 5.3%).

Ajay Sial, Senior Vice President & Chief Financial Officer, presented the Finance Report for January 2026. The average daily inpatient census was 205.6 with discharges of 1,239 resulting in 6,373 patient days. Outpatient observation equivalent days were 206. The average length of stay was 5.07 days. The case mix index was 1.675. Deliveries were 113. Surgical cases were 585. The Outpatient visits were 9,189. Cath Lab cases were 217. Emergency visits were 5,398. Joint Replacement cases were 240. Neurosurgical cases were 27. Cardiac Surgical cases were 46. Total FTEs were 1,783.4. FTEs per adjusted occupied bed was 5.48. Overall, the net income for January was \$3,662,000.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for February 2026. Patient gross revenue of \$237.7 million for January was consistent with the budget of \$238.2 million by \$0.6 million (-0.2%), and favorable compared to February 2025 by \$12.9 million (5.8%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 180 for February was favorable to the budget of 156 by 24 (15.4%) and favorable to February 2025 by 39 (27.7%). Trauma gross revenue of \$21.4 million for February was favorable to the budget of \$17.1 million by \$3.9 million (23.0%).

Urgent Care Visits of 577 were unfavorable to budget by 368 (38.9%). YTD visits of 1,387 were unfavorable to budget by 1,828 (56.9%)

The Average Length of Stay was 4.99. The Average Daily Inpatient Census was 202.7 and was unfavorable to budget of 206.0 by 3.4 (1.6%). There were 1,067 Discharges that were unfavorable to budget of 1,105 by 38 (3.4%). There were 5,674 patient days which was unfavorable to budget of 5,769 by 94 days (1.6%). There were 555 Surgical Cases and 192 Cath Lab cases at the Hospital. Deliveries were 111. Non-Emergency Outpatient visits were 9,403. Emergency Room visits were 5,173. Total Government Sponsored Preliminary Payor Mix was 75.5%, against the budget of 73.5%. Total FTEs per Adjusted Occupied Bed were 4.79.

There was \$472K in charity care adjustments in February 2026.

March Employee of the Month is Elizabeth "Beth" Padilla, Senior Laboratory Assistant.

*EMPLOYEE OF THE
MONTH*

Kimberly Hartz, Chief Executive Officer, stated that Washington Health launched their Health and Wellness Series for 2026. Complimentary online health seminars and events for the community can be found on the website:

HOSPITAL CALENDAR

[HW_JanJune2026_Catalog_WEB-Final.pdf](#)

Board of Directors' Meeting

March 11, 2026

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Past Health Promotions & Community Outreach Events:

- February 12: Newark City Council Meeting
- February 13: Resonate Church Night to Shine Special Needs Prom
- February 20: Special Olympics Basketball, Newark Memorial High School
- February 21: Choosing the Right Care: PCP, Urgent Care, or Emergency? – YouTube
- February 26: City of Fremont Community Opioid and SUD Collaborative Convening – Fremont Downtown Event Center
- February 27: Abode Services Journey Home Breakfast
- February 28: Lunar New Year Community Event – Newark Library
- March 4: Washington Health Smart Walk: Heart Healthy Nutrition – Kennedy Park, Union City
- March 5: Exercise for Joint Health – Acacia Creek
- March 7: Colon Cancer Awareness - YouTube
- March 10: James Logan Career Fair – James Logan High School, Union City

Upcoming Health Promotions & Community Outreach Events:

- March 18: Signs and Symptoms of Stroke – ABWA Fremont Chapter (Virtual)
- March 20: Diabetes Nutrition Seminar (Mandarin Language Presentation) Sequoia Manor, Fremont
- March 21: Newark Spring Festival – Magnolia Square, Newark
- March 21: Union City Culture Fest – Kennedy Park, Union City
- March 23: Choking First Aid – Newark Promotores
- March 24: Traumatic Brain Injury Seminar – City of Fremont Human Services Department
- March 24: Overview of Community Programs – Fremont Community Ambassadors for Seniors (CAPS), Age Well Center - Lake Elizabeth
- March 26: Healthcare Careers Presentation – Eden Area ROP
- March 28: Narika Women's Day Fair – Anderson Auditorium
- March 28: Family Day at the Park – Newark Community Park
- April 1: Washington Health Walk: Choking / First Aid – Newark Community Center
- April 4: When It's More Than Baby Blues: Managing Peripartum Depression and Anxiety – YouTube
- April 18: Faster, Safer, Home Sooner: New Technologies for Same Day Anterior Hip Replacement - YouTube

Kimberly Hartz, Chief Executive Officer, stated that Washington Health established the Nancy Farber Patient First Ethic Award to recognize extraordinary efforts of a staff member. This year, the award was presented to Gary Tran, Service Line Coordinator and an important part of the Operating Room Team, at the Annual Employee Recognition Event on Saturday, February 28, 2026. Gary is known for bringing composure, clarity and confidence in high-stress moments and never hesitates to go above and beyond when circumstances require it. Gary truly embodies the Patient First Ethic and helps make safe, compassionate, patient-centered care possible, every day. Congratulations to Gary.

The Foundation will launch its first mid-year direct mail campaign in April. The focus of the Spring Appeal will be the first 100 days of the newly expanded UCSF-Washington Cancer Center.

The Foundation will host a new Trustee & Member Orientation on March 11, 2026.

There were no Action Items.

ACTION ITEM

Kimberly Hartz, Chief Executive Officer, announced that Washington Health has achieved the 2026 Patient Safety Excellence Award from Healthgrades, the #1 site Americans use to find a doctor or hospital. This award reflects Washington Health's commitment to safe, patient-centered care and puts the organization in the top 10% of hospitals nationwide for patient safety.

ANNOUNCEMENTS

Alongside this national recognition for patient safety, Washington Health was recently named one of only eight hospitals in California, and the only one in the Bay Area, to receive both the Outpatient Joint Replacement And Outpatient Orthopedic Surgery Excellence Awards, placing it among the top 5% of hospitals nationwide for the third consecutive year (2024-2026) for those services. Washington Health also earned recognition as one of America's 50 Best Hospitals for Outpatient Joint Replacement, one of only six hospitals in California to receive this honor.

Also, Washington Health received five-star ratings for heart failure treatment, hip fracture treatment, back surgery, and outpatient total knee replacement surgery. These achievements further affirm Washington Health's status as a premier destination for specialty care and underscore the organization's longstanding commitment to excellent patient care.

There was no Closed Session.

CLOSED SESSION

There being no further business, Director Nicholson adjourned the meeting at 7:17 p.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

DRAFT

Board of Directors' Meeting

March 16, 2026

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, March 16, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD; Michael Wallace

ROLL CALL

Also present: Kimberly Hartz, Chief Executive Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Terri Hunter, Vice President & Chief Nursing Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, Executive Assistant to the CEO & District Clerk; Shirley Ehrlich, Executive Assistant II

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

There were no Items on the Consent Calendar for consideration.

CONSENT CALENDAR

There were no Action Items.

ACTION ITEM

There were no Announcements.

ANNOUNCEMENTS

Director Nicholson adjourned the meeting to closed session at 6:02 p.m., as the discussion pertained to reports regarding Conference Involving Trade Secrets pursuant to Health & Safety Code Section 32106 - Strategic Planning, and Conference involving Threat to Public Services or Facilities pursuant to Government Code Section 54957; Consultation with John Lee, Vice President & Chief Information Officer.

*ADJOURN TO CLOSED
SESSION*

Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning March 17, 2026. The minutes of this meeting will reflect any reportable actions.

Director Nicholson reconvened the meeting to open session at 7:31 p.m. He reported that there were no reportable actions taken during closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 7:31 p.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

DRAFT

A meeting of the Board of Directors of the Washington Township Health Care District was held on Monday, March 23, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 7:30 a.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken. Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Absent: Michael Wallace

Also present: Kimberly Hartz, Chief Executive Officer; Terri Hunter, Vice President & Chief Nursing Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Brian Smith, MD, Chief Medical Information Officer and Quality & Patient Safety Physician Officer; Mark Saleh, MD; John Romano, MD

There were no Oral communications.

*COMMUNICATIONS:
ORAL*

There were no Written communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson adjourned the meeting to closed session at 7:32 a.m. as the discussion pertained to Medical Audit and Quality Assurance Matters pursuant to Health & Safety Code Section 32155.

*ADJOURN TO CLOSED
SESSION*

Director Nicholson reconvened the meeting to open session at 8:45 a.m. and reported no reportable action was taken in closed session.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, the meeting adjourned at 8:45 a.m.

ADJOURNMENT

William Nicholson, MD
President

Michael Wallace
Secretary

Board of Directors' Meeting

March 25, 2026

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 25, 2026 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Nicholson called the meeting to order at 6:00 p.m. and led those present in the Pledge of Allegiance.

CALL TO ORDER

Roll call was taken: Directors present: William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Absent: Director Michael Wallace

Also present: Kimberly Hartz, Chief Executive Officer; Larry LaBossiere, Senior Vice President & Chief Operating Officer; Tina Nunez, Senior Vice President & Chief Administrative Officer; Terri Hunter, Vice President & Chief Nursing Officer; Ajay Sial, Senior Vice President & Chief Financial Officer; Ed Fayen, Executive Vice President & Chief Construction Officer; Paul Kozachenko, Legal Counsel; Cheryl Renaud, Executive Assistant to the CEO & District Clerk; Shirley Ehrlich, Executive Assistant II

Director Nicholson welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Nicholson noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting is being conducted in the Board Room and by Zoom.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Nicholson presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of Medical Staff: Standardized Procedure: Medical Screening Examination for Obstetrical Patient
- B. Consideration of Medical Staff: Medical Staff OPPE Policy & Procedure

Director Stewart moved that the Board of Directors approve the Consent Calendar, Items A and B. Director Yee seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

Motion Approved.

Ed Fayen, Executive Vice President & Chief Construction Officer, introduced this Action Item for Resolution No. 1279 and explained that this resolution would be for the design-build for the construction of the new seismically safe hospital for acute patient care and any future design build.

*ACTION ITEM:
RESOLUTION NO. 1279:
TO APPROVE REQUEST
FOR STATEMENT OF
QUALIFICATIONS AND
CONFLICTS OF
INTEREST DESIGN-
BUILD POLICY FOR
THE EXPANSION
BUILDING*

Director Stewart moved that the Board of Directors approve Resolution No. 1279: Approving Design-Build Conflict of Interest Policy and Authorization to Proceed with Statement of Qualification Process for Design Build Procurement for the Expansion Building Project. Director Eapen seconded the motion.

Roll call was taken:

William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD – aye
Michael Wallace – absent

Motion Approved.

Kimberly Hartz, Chief Executive Officer, announced that Nancy Farber, the previous Chief Executive Officer of Washington Health passed away on Saturday, March 14, 2026. There will be a Celebration of Life, held in the Anderson Auditoriums, on Saturday, April 25, 2026 at 1:30pm.

ANNOUNCEMENTS

*ADJOURN TO CLOSED
SESSION*

Director Nicholson adjourned the meeting to closed session at 6:11 p.m., as the discussion pertained to reports regarding Medical Audit & Quality Assurance Matters pursuant to Health & Safety Code Section 32155 and Conference Involving Trade Secrets pursuant to Health & Safety Code Section 32106 - Strategic Planning.

Director Nicholson stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning March 26, 2026. The minutes of this meeting will reflect any reportable actions.

Director Nicholson reconvened the meeting to open session at 9:02 p.m. During closed session, the District Clerk reported that the Board of Directors approved the closed session minutes of February 25, 2026 and the Medical Staff Credentials Committee Report by unanimous vote of all directors present.

*RECONVENE TO OPEN
SESSION & REPORT ON
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 9:03 p.m. *ADJOURNMENT*

William Nicholson, MD
President

Michael Wallace
Secretary

DRAFT



WASHINGTON HEALTH
INDEX TO BOARD FINANCIAL STATEMENTS
February 2026

<u>Schedule Reference</u>	<u>Schedule Name</u>
Board - 1	Statement of Revenues and Expenses
Board - 2	Balance Sheet
Board - 3	Operating Indicators



WASHINGTON HEALTH
STATEMENT OF REVENUES AND EXPENSES
February 2026
GASB FORMAT
(In thousands)

February						FISCAL YEAR TO DATE					
PRIOR YEAR	ACTUAL	BUDGET	FAV (UNFAV)	VAR	% VAR.	PRIOR YEAR	ACTUAL	BUDGET	FAV (UNFAV)	VAR	% VAR.
\$ 136,183	\$ 147,153	\$ 147,774	\$ (621)		-0.4%	1	\$ 1,046,264	\$ 1,144,053	\$ 1,169,885	\$ (25,832)	-2.2%
88,556	90,523	90,476	47		0.1%	2	739,464	725,593	715,554	10,039	1.4%
224,739	237,676	238,250	(574)		-0.2%	3	1,785,728	1,869,646	1,885,439	(15,793)	-0.8%
(168,575)	(179,777)	(177,275)	(2,502)		-1.4%	4	(1,348,947)	(1,396,183)	(1,405,414)	9,231	0.7%
(4,570)	(3,231)	(4,652)	1,421		30.5%	5	(36,020)	(32,447)	(37,221)	4,774	12.8%
(173,145)	(183,008)	(181,927)	(1,081)		-0.6%	6	(1,384,967)	(1,428,630)	(1,442,635)	14,005	1.0%
77.04%	77.00%	76.36%				7	77.56%	76.41%	76.51%		
51,594	54,668	56,323	(1,655)		-2.9%	8	400,761	441,016	442,804	(1,788)	-0.4%
1,051	1,135	1,287	(152)		-11.8%	9	12,401	12,621	10,247	2,374	23.2%
52,645	55,803	57,610	(1,807)		-3.1%	10	413,162	453,637	453,051	586	0.1%
24,616	25,584	26,628	1,044		3.9%	11	194,593	210,137	215,193	5,056	2.3%
9,162	8,590	9,364	774		8.3%	12	63,181	73,846	73,092	(754)	-1.0%
6,585	7,875	7,285	(590)		-8.1%	13	54,322	62,536	58,541	(3,995)	-6.8%
6,621	8,228	7,752	(476)		-6.1%	14	58,603	61,480	62,999	1,519	2.4%
1,810	2,250	2,190	(60)		-2.7%	15	15,343	17,027	18,242	1,215	6.7%
3,828	3,747	3,787	40		1.1%	16	28,331	28,750	28,751	1	0.0%
52,622	56,274	57,006	732		1.3%	17	414,373	453,776	456,818	3,042	0.7%
23	(471)	604	(1,075)		-178.0%	18	(1,211)	(139)	(3,767)	3,628	96.3%
0.04%	-0.84%	1.05%				19	-0.29%	-0.03%	-0.83%		
629	557	472	85		18.0%	20	5,034	4,818	3,776	1,042	27.6%
(77)	12	-	12		0.0%	21	(40)	126	-	126	0.0%
(1,747)	(1,909)	(1,645)	(264)		-16.0%	22	(13,314)	(14,544)	(13,128)	(1,416)	-10.8%
45	(206)	91	(297)		-326.4%	23	1,089	306	697	(391)	-56.1%
-	-	-	-		0.0%	24	5,242	5,939	6,561	(622)	-9.5%
-	-	-	-		0.0%	25	(1)	5	-	5	0.0%
-	-	-	-		0.0%	26	153	-	-	-	0.0%
2,194	2,032	2,032	-		0.0%	27	16,731	16,418	16,418	-	0.0%
171	60	209	(149)			28	1,643	542	1,674	(1,132)	-67.6%
-	6	-	6			29	(37)	679	-	679	0.0%
1,246	814	-	814		0.0%	30	2,838	1,361	-	1,361	0.0%
2,461	1,366	1,159	207		17.9%	31	19,338	15,650	15,998	(348)	-2.2%
\$ 2,484	\$ 895	\$ 1,763	\$ (868)		-49.2%	32	\$ 18,127	\$ 15,511	\$ 12,231	\$ 3,280	26.8%
4.72%	1.60%	3.06%				33	4.39%	3.42%	2.70%		
\$ 177	\$ (655)	\$ 800	\$ (1,455)		-181.9%	34	\$ 7,363	\$ 7,644	\$ 4,364	\$ 3,280	75.2%
0.34%	-1.17%	1.39%					1.78%	1.69%	0.96%		

**NET INCOME (FASB FORMAT) EXCLUDES PROPERTY TAX INCOME, NET INTEREST EXPENSE ON GO BONDS AND UNREALIZED GAIN(LOSS) ON INVESTMENTS



**WASHINGTON HEALTH
BALANCE SHEET
February 2026
(In thousands)**

ASSETS AND DEFERRED OUTFLOWS		February 2026	Audited June 2025	LIABILITIES, NET POSITION AND DEFERRED INFLOWS		February 2026	Audited June 2025
CURRENT ASSETS				CURRENT LIABILITIES			
1	CASH & CASH EQUIVALENTS	\$ 14,232	\$ 30,849	1	CURRENT MATURITIES OF L/T OBLIG	\$ 10,365	\$ 9,880
2	ACCOUNTS REC NET OF ALLOWANCES	87,137	81,212	2	ACCOUNTS PAYABLE	27,227	39,261
3	OTHER CURRENT ASSETS	<u>31,945</u>	<u>31,385</u>	3	OTHER ACCRUED LIABILITIES	58,124	86,340
4	TOTAL CURRENT ASSETS	133,314	143,446	4	INTEREST	<u>3,571</u>	<u>13,801</u>
				5	TOTAL CURRENT LIABILITIES	99,287	149,282
ASSETS LIMITED AS TO USE				LONG-TERM DEBT OBLIGATIONS			
5	BOARD DESIGNATED FOR CAPITAL AND OTHER	167,625	181,650	6	REVENUE BONDS AND OTHER	205,733	215,181
6	GENERAL OBLIGATION BOND FUNDS	98,944	129,459	7	GENERAL OBLIGATION BONDS	464,202	466,177
7	REVENUE BOND FUNDS	50,080	50,903				
8	BOND DEBT SERVICE FUNDS	22,228	41,368				
9	OTHER ASSETS LIMITED AS TO USE	<u>11,665</u>	<u>11,079</u>	OTHER LIABILITIES			
10	TOTAL ASSETS LIMITED AS TO USE	350,542	414,459	8	SUPPLEMENTAL MEDICAL RETIREMENT	49,023	46,109
11	OTHER ASSETS	403,187	383,105	9	WORKERS' COMP AND OTHER	11,183	10,540
				10	NET PENSION	57,677	50,459
				11	ROU ASSET LONG-TERM	8,174	9,712
12	OTHER INVESTMENTS	20,274	26,133				
13	NET PROPERTY, PLANT & EQUIPMENT	591,004	565,182	12	NET POSITION	587,280	571,767
14	TOTAL ASSETS	<u>\$ 1,498,321</u>	<u>\$ 1,532,325</u>	13	TOTAL LIABILITIES AND NET POSITION	<u>\$ 1,482,559</u>	<u>\$ 1,519,227</u>
15	DEFERRED OUTFLOWS	11,446	18,475	14	DEFERRED INFLOWS	27,208	31,573
16	TOTAL ASSETS AND DEFERRED OUTFLOWS	<u>\$ 1,509,767</u>	<u>\$ 1,550,800</u>	15	TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS	<u>\$ 1,509,767</u>	<u>\$ 1,550,800</u>



**WASHINGTON HEALTH
OPERATING INDICATORS
February 2026**

12 MONTH AVERAGE	February					FISCAL YEAR TO DATE				
	ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.		ACTUAL	BUDGET	FAV (UNFAV) VAR	% VAR.	
180.4	202.6	206.0	(3.4)	-2%	1	ADULT & SCN AVERAGE DAILY CENSUS	179.6	187.8	(8.2)	-4%
6.4	5.8	10.7	(4.9)	-46%	2	OUTPT OBSERVATION AVERAGE DAILY CENSUS	6.5	9.7	(3.2)	-33%
186.8	208.4	216.7	(8.3)	-4%	3	COMBINED AVERAGE DAILY CENSUS	186.1	197.5	(11.4)	-6%
8.4	7.8	9.4	(1.6)	-17%	4	NURSERY AVERAGE DAILY CENSUS	8.2	8.6	(0.4)	-5%
195.2	216.2	226.1	(9.9)	-4%	5	TOTAL	194.3	206.1	(11.8)	-6%
3.5	2.7	4.3	(1.6)	-37%	6	SPECIAL CARE NURSERY AVERAGE DAILY CENSUS	3.5	3.9	(0.4)	-10%
5,483	5,674	5,769	(95)	-2%	7	ADULT & SCN PATIENT DAYS	43,638	45,643	(2,005)	-4%
195	163	299	136	45%	8	OBSERVATION EQUIVALENT DAYS - OP	1,572	2,368	796	34%
1,102	1,067	1,105	(38)	-3%	9	DISCHARGES-ADULTS & SCN	8,884	8,742	142	2%
4.97	4.99	5.22	0.2	4%	10	AVERAGE LENGTH OF STAY-ADULTS & SCN	4.88	5.22	0.3	7%
3.03	3.05	2.96	(0.1)	-3%	11	AVERAGE LENGTH OF STAY-ADULTS & SCN / CASE MIX INDEX	2.97	3.23	0.3	8%
1.639	1.636	1.761	(0.125)	-7%	12	OVERALL CASE MIX INDEX (CMI)	1.641	1.618	0.023	1%
42	40	36	4	11%	13	SURGICAL CASES	363	300	63	21%
126	133	129	4	3%	14	CARDIAC	1,027	995	32	3%
59	61	57	4	7%	15	GASTROENTEROLOGY	476	439	37	8%
26	27	25	2	8%	16	GENERAL	206	217	(11)	-5%
194	205	212	(7)	-3%	17	NEUROSURGERY	1,571	1,665	(94)	-6%
32	25	27	(2)	-7%	18	ORTHOPEDECS	217	212	5	2%
30	35	34	1	3%	19	UROLOGY	253	269	(16)	-6%
31	29	26	3	12%	20	VASCULAR	247	259	(12)	-5%
540	555	546	9	2%	21	OTHER	4,360	4,356	4	0%
202	192	203	(11)	-5%	22	TOTAL CASES	1,630	1,579	51	3%
135	111	139	(28)	-20%	23	CATH LAB CASES	1,052	1,098	(46)	-4%
9,264	9,403	9,047	356	4%	24	DELIVERIES	74,109	72,117	1,992	3%
5,165	5,173	5,279	(106)	-2%	25	OUTPATIENT VISITS	41,094	41,764	(670)	-2%
1,502.4	1,567.7	1,697.2	129.5	8%	26	EMERGENCY VISITS	1,501.1	1,582.3	81.2	5%
210.6	203.7	218.0	14.3	7%	27	PRODUCTIVE FTE'S	214.1	232.5	18.4	8%
1,713.0	1,771.4	1,915.2	143.8	8%	28	NON PRODUCTIVE FTE'S	1,715.2	1,814.8	99.6	5%
5.11	4.79	5.11	0.32	6%	29	TOTAL FTE'S	5.11	5.23	0.12	2%
5.82	5.42	5.77	0.35	6%	30	PRODUCTIVE FTE/ADJ. OCCUPIED BED	5.84	6.00	0.16	3%
						TOTAL FTE/ADJ. OCCUPIED BED				



MEMORANDUM

Date: March 31, 2026
To: Board of Directors
From: Kimberly Hartz, Chief Executive Officer
Subject: Washington Health (Hospital) – February 2026
Operating & Financial Activity

SUMMARY OF OPERATIONS

1. Utilization – Schedule Board 3

	February <u>Actual</u>	February <u>Budget</u>	Current 12 <u>Month Avg.</u>
<u>ACUTE INPATIENT:</u>			
IP Average Daily Census	202.6	206	180.4
Combined Average Daily Census	208.41	216.7	186.8
No. of Discharges	1,067	1,105	1,102
Patient Days	5,674	5,769	5,483
Discharge ALOS	4.99	5.22	4.97
<u>OUTPATIENT:</u>			
OP Visits	9,403	9,047	9,264
ER Visits	5,173	5,279	5,165
Observation Equivalent Days – OP	163	299	195

Comparison of February's actual Acute Inpatient statistics versus the budget showed a lower level of Average Daily Census which translates into lower Patient Days. Discharges were lower than budget, and the Average Length of Stay (ALOS), based on discharged days, out-performed the Budget. Outpatient visits were favorable to budget, while Emergency Room visits were unfavorable to budget for the month. Outpatients Observation Equivalent days were favorable to budget.

2. Staffing – Schedule Board 3

Total paid FTEs were below budget. Total productive FTEs for February came in at 1,567.7, below the budgeted level of 1,697.2. Non-Productive FTEs were below budget by 14.3. Total FTEs per Adjusted Occupied Bed were 5.42, or 0.35 better than the budgeted level of 5.77.



3. **Income - Schedule Board 1**

Total Gross Patient Revenue of \$237,676,000 for February was (\$574,000) below the budget, or (0.2%).

Deductions from Revenue totaled \$183,008,000 which equates to a 77.0% blended contractual rate. This was unfavorable to the budgeted rate of 76.4%.

Total Net Operating Revenue of \$55,803,000 was (\$1,807,000) or (3.1%) below the Budget.

Total Operating Expenses for the month were \$56,274,000, which was lower than the budget by \$732,000, or 1.3%.

For the month of February, the Hospital reported a Net Operating Loss of (\$471,000) from Operations, a (0.84%) Margin.

The Total Non-Operating Income of \$1,366,000 for the month includes an unrealized gain on investments of \$814,000 and was favorable to the budget by \$207,000.

The Net Income for February was \$895,000, which equates to a 1.6% Margin, and was (\$868,000) below the Budgeted Net Income of \$1,763,000.

The Total Net Loss for February using FASB accounting principles, in which the unrealized gain/loss on investments, net interest expense on GO bonds and property tax revenues are removed from the non-operating income and expense, was (\$655,000) (a (1.17%) Margin) compared to Budgeted Income of \$800,000 for an unfavorable variance of (\$1,455,000).

4. **Balance Sheet – Schedule Board 2**

There were no noteworthy changes in assets and liabilities when compared to January 2026.

KIMBERLY HARTZ
Chief Executive Officer