

Board of Directors' Meeting

January 8, 2025

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A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, January 8, 2025 in the Board Room at 2000 Mowry Avenue, Fremont and Zoom access was provided. Director Wallace called the meeting to order at 6:00 p.m. and led those in attendance of the meeting in the Pledge of Allegiance.

CALL TO ORDER

*PLEDGE OF
ALLEGIANCE*

Roll call was taken: Directors present: Michael Wallace; William Nicholson, MD; Jeannie Yee; Bernard Stewart, DDS; Jacob Eapen, MD

ROLL CALL

Also present: Kimberly Hartz; Tina Nunez; Thomas McDonagh; Ajay Sial; Paul Kozachenko; Kristin Ferguson; Terri Hunter; Kel Kanady; Brian Smith, MD; Daniel Nardoni; Mark Saleh, MD; Gisela Hernandez; Jason Krupp, MD; Jerri Randrup; John Zubiena; Felipe Villanueva; Angus Cochran; Cyrus Shariat, MD; Omeed Azizirad, MD; Marcus Watkins; Melissa Garcia; Michelle Hudson; Mary Bowron; Sri Boddu; Shirley Ehrlich

Director Wallace welcomed any members of the general public to the meeting.

OPENING REMARKS

Director Wallace noted that Public Notice for this meeting, including Zoom information, was posted appropriately on our website. This meeting was recorded for broadcast at a later date.

There were no Oral Communications.

*COMMUNICATIONS:
ORAL*

There were no Written Communications.

*COMMUNICATIONS:
WRITTEN*

Director Wallace presented the Consent Calendar for consideration:

CONSENT CALENDAR

- A. Consideration of the Minutes of the Regular Meetings of the District Board: December 11, 16 & 23, 2024.

Director Yee moved that the Board of Directors approve the Consent Calendar, Item A. Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye
William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion Approved.

Dr. Mark Saleh, Chief of Medical Staff, reported that there are 665 Medical Staff members, 362 active members. Dr. Saleh stated that Medical Staff Services is

*MEDICAL STAFF
REPORT*

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holding the General Medical Staff Meeting on Tuesday, January 14, 2025 and scheduling the Annual Dinner Dance for June 2025.

Sheela Vijay, Service League President, reported that for the month of December, 250 Service League volunteers contributed a total of 2,176 hours across various departments within the hospital.

*SERVICE LEAGUE
REPORT*

During the week of Christmas, the volunteers distributed more than 240 individually packed activity kits to patients, providing a source of joy and comfort during the holiday season. Each activity kit consisted of coloring pages, soduko and word searches with crayons to encourage creativity and mental engagement. Volunteers also distributed 200 individually handmade scarves to patients.

Sheela shared an update on Doris Westbrook, a former volunteer who had recently contacted the Service League. Doris conveyed that she missed being an active part of the volunteer team and fondly reminisced about her time at the main hospital lobby desk, where she greeted patients and visitors. Doris retired from volunteering in 2019 and mentioned if it were not for her age at 103 years young, she would still be serving with us today.

The Service League of Volunteers is anticipating the upcoming Annual Service League Business Meeting and Luncheon on February 18, 2025. This event will provide an opportunity to reflect on the achievements of the previous year, discuss upcoming initiatives and recognize the valuable contributions of our dedicated volunteers.

Kimberly Hartz, Chief Executive Officer, introduced Dr. Cyrus Shariat, Co-Medical Director, Critical Care & Intermediate Care Units, who presented the Annual Critical Care Program Update. Dr. Shariat stated that the Intensivist Program at Washington Hospital has a capacity of 48 beds in the ICU. The Intensivist Program provides 24/7 coverage for patients in the ICU and consultative services for critically ill patients across the hospital. From a total of 9 full-time and 7 part-time critical care physicians, there are 2 on staff every 12-hour shift. The intensivists are board certified as follows: 10 Internal Medicine, 7 Pulmonary, 2 Neurocritical Care, 2 Emergency Medicine, 1 Anesthesiology, 1 Nephrology and 1 Sleep Medicine.

*QUALITY REPORT:
ANNUAL CRITICAL
CARE PROGRAM
UPDATE*

The Mission of the Intensivist Program is to provide timely, high-quality evidence based critical care services, collaborate with the multidisciplinary team to optimize patient outcomes, engage in regular education of staff including evidence-based standards of care and clinical reasoning skills and have proactive engagement with families to update and facilitate decision making.

Dr. Shariat reported that there has been a steady volume of ICU admissions since the pandemic with a 9% increase in 2024. He also reviewed the quality initiatives, top

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diagnosis, length of stay, mortality, readmissions, ventilator outcomes, sepsis, and Press Ganey scores for 2024.

Dr. Shariat stated that the Intensivists are the primary responder in Code Blues and Trauma ICU admissions as they collaborate with the trauma surgeons and other consulting services.

Thomas McDonagh, Vice President & Chief Financial Officer, presented the Finance Report for November 2024. The average daily inpatient census was 168.8 with discharges of 876 resulting in 5,064 patient days. Outpatient observation equivalent days were 392. The average length of stay was 4.94 days. The case mix index was 1.594. Deliveries were 126. Surgical cases were 511. The Outpatient visits were 8,065. Cath Lab cases were 190. Emergency visits were 4,913. Joint Replacement cases were 206. Neurosurgical cases were 25. Cardiac Surgical cases were 15. Total FTEs were 1,640.6. FTEs per adjusted occupied bed was 5.90. Overall, the net income for November was \$441,000.

FINANCE REPORT

Kimberly Hartz, Chief Executive Officer, presented the Hospital Operations Report for December 2024. Patient gross revenue of \$230.1 million for December was unfavorable to budget of \$231.1 million (0.5%), and it was higher than December 2023 by \$14.5 million (6.7%).

*HOSPITAL
OPERATIONS REPORT*

Trauma Cases of 168 for December was favorable to the budget of 121 by 47 (38.8%). Trauma gross revenue of \$20.1 million for December was favorable to the budget of \$16.3 million by \$3.8 million (23.2%).

The Average Length of Stay was 5.48. The Average Daily Inpatient Census was 173.0 and was unfavorable to budget of 187.0 by 14.0 (7.5%). There were 1,065 Discharges that was unfavorable to budget of 1,081 (2.3%).

There were 5,363 patient days and was unfavorable to budget of 5,797 by 434 days (7.5%). There were 567 Surgical Cases and 182 Cath Lab cases at the Hospital.

Deliveries were 146. Non-Emergency Outpatient visits were 8,356. Emergency Room visits were 5,614. Total Government Sponsored Preliminary Payor Mix was 71.1%, against the budget of 74.7%. Total FTEs per Adjusted Occupied Bed were 5.77.

There was \$76K in charity care adjustments in December 2024.

January Employee of the Month is Darlene Godfrey, Employee Health Specialist, Employee Health Services.

*EMPLOYEE OF THE
MONTH*

Past Health Promotions & Community Outreach Events:

HOSPITAL CALENDAR

- December 12: Thornton Middle School Wellness Fair – Thornton Middle School

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- December 18: Diabetes Management: How GLP-1 Medications Work – Facebook and YouTube
- December: Drive for Warmth hosted by Washington Hospital Employee Association

Upcoming Health Promotions & Community Outreach Events:

- January 8: New Year, New You: Essential Health Screenings for Every Age – Facebook and YouTube
- January 16: Advanced Directives and POLSTs – Newark Senior Advisory Council
- January 22: Understanding Low Back Pain – Facebook and YouTube
- January 28: Diabetes Education – Acacia Creek Senior Living Community
- February 12: The Watchman Procedure: A New Approach to Stroke Prevention – Facebook and YouTube

The Foundation is pleased to announce that over \$11million has been raised towards our goal of \$12 million for the UCSF-Washington Cancer Center Campaign. The Campaign will triple the size of the UCSF-Washington Cancer Center, providing world-class oncology care to patients close to home. The new cancer center is set to open in early 2026.

The Foundation's annual meeting will take place on Tuesday, January 28, 2025 at 4:30pm in the Anderson Auditorium.

The Foundation's 38th Annual Golf Tournament is scheduled for Monday, May 12 at the Club at Castlewood. More details will be shared in the months to come.

Kimberly Hartz, Chief Executive Officer, presented three final responsive bids for the Morris Hyman Critical Care Pavilion Infill Project. After careful review of all submitted bids and the contractor's accompanying best value scores, it was determined that Webcor, of San Francisco, California is the most responsible best value bid for this project.

*ACTION ITEM:
APPROVAL OF INFILL
PROJECT "BEST
VALUE" BID*

Director Yee moved that the Board of Directors accept the bid received from Webcor as the lowest responsible Best Value Bidder for the Infill Project and direct the Chief Executive Officer to enter into and execute the necessary contractual documents to complete this project (with exceptions noted for payment and performance bonds). And to also direct the Chief Executive Officer to return to the Board within sixty (60) days with recommendations for an Infill Project Budget amendment that will provide adequate contingency for the Infill Project. Director Nicholson seconded the motion.

Roll call was taken:

Michael Wallace – aye

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William Nicholson, MD – aye
Jeannie Yee - aye
Bernard Stewart, DDS – aye
Jacob Eapen, MD - aye

Motion approved.

There were no Announcements.

ANNOUNCEMENTS

Director Wallace adjourned the meeting to closed session at 7:20 p.m., as the discussion pertained to reports regarding Conference involving Trade Secrets pursuant to Health & Safety Code Section 32106 (Strategic Planning). Director Wallace stated that the public has a right to know what, if any, reportable action takes place during closed session. Since this meeting was being conducted in the Board Room and via Zoom, there is no way of knowing when the closed session will end. The public was informed they could contact the District Clerk for the Board's report beginning January 9, 2025. The minutes of this meeting will reflect any reportable actions.

*ADJOURNMENT TO
CLOSED SESSION*

Director Wallace reconvened the meeting to open session at 7:46 p.m. The Acting District Clerk reported that during closed session, there were no reportable actions taken.

*RECONVENE TO
OPEN SESSION &
REPORT ON CLOSED
SESSION*

There being no further business, Director Wallace adjourned the meeting at 7:46 p.m.

ADJOURNMENT

Signed by:

Michael Wallace

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Michael Wallace
President

DocuSigned by:

Jacob Eapen, MD

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Jacob Eapen, MD
Secretary