

A meeting of the Board of Directors of the Washington Township Health Care District was held on Wednesday, March 13, 2013 in the Conrad E. Anderson, MD Auditorium, 2500 Mowry Avenue, Fremont, California. Director Nicholson called the meeting to order at 6:06p.m. and led those present in the Pledge of Allegiance.

*CALL TO ORDER*

Roll call was taken. Directors present: Michael Wallace, William Nicholson, MD, Bernard Stewart, DDS, Patricia Danielson, RHIT  
Excused: Jacob Eapen, MD

*ROLL CALL*

Also present: Nancy Farber, Chief Executive Officer, John Romano, MD, Chief of Medical Staff, Jeannie Yee, Service League President, Catherine Bartling, District Clerk

Guests: Ed Fayen, Kimberly Hartz, Chris Henry, Kris LaVoy, Albert Brooks, MD, Bryant Welch, Stephanie Williams, Tina Nunez, Kent Joraanstad, Kathy Hunt, Kristin Ferguson, Angus Cochran, David McCobb, Nathan Clay, Larry Bowen, Dan Nardoni, Nicholas Legge, Gisela Hernandez, Bill Emberley, John Tran, Nathan Chambers, John Sayage, Lyanne Mendez, Marilyn Singer

Ms. Farber introduced Ed Fayen, Associate Administrator who discussed the New Emergency Department Waiting and Triage Building. Mr. Fayen explained the need for an expanded Emergency Department Waiting and Triage area and reported the project has been completed. Mr. Fayen clarified this project is not the same project being funded by recent bond measures. This project is the interim step before the building of the Morris Hyman Critical Care Pavilion.

*EDUCATION SESSION:  
"New Emergency  
Department Waiting and  
Triage Building"*

Mr. Fayen showed a picture of the new location of the Emergency Department building which is now in front of what was the former ambulance entrance and includes both a walk-in entry and ambulance drop off points. Mr. Fayen reported a metal detector was installed to create a safer environment. Pictures were displayed of the new entrance to the triage space, waiting rooms, pediatric facilities, three triage rooms, and the new secured ambulance entry.

Mr. Fayen reported the Radiology and Cath Lab project is under construction and is scheduled to be completed by July. Installation of the Cath Lab equipment will take place through July with an expected opening date in August 2013.

Mr. Fayen reported on the Pharmacy Renovation project which is the expansion of the pharmacists' workspace and is necessary to be compliant with USP Regulation 797. The construction is being done in four stages. The Pharmacy Renovation project is expected to be completed in approximately two months.

Director Danielson moved for approval of the minutes of February 11, 13, 25 and 27, 2013. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF MINUTES  
OF FEBRUARY 11,13,25  
and 27, 2013*

Director Nicholson called for speaker cards from individuals requesting to address the Board. Director Nicholson invited Marilyn Singer forward. Ms. Singer introduced herself as speaking on behalf of the League of Women Voters of Fremont and Newark (LWVFNUC). Ms. Singer discussed the Brown Act, Sunshine Week (March 10-16) and having an active role in government. Ms. Singer said the LWVFNUC offers training on the Brown Act to elected officials. Director Nicholson thanked Ms. Singer for her comments.

*COMMUNICATIONS  
ORAL*

The following written communication was received from John Romano, MD, Chief of Staff Elect, dated February 25, 2013, requesting approval of Medical Staff Credentialing Action Items, as follows:

*COMMUNICATIONS  
WRITTEN*

Appointments: Freeto, Michael, M.D.

Reappointments: Achanta, Kranthi K., M.D., Andersen, Steven C., M.D., Andresen, Joseph S., M.D., Barnett, Jessica Monique-Seabury, M.P.A.S, P.A-C., Chen, Xiaochuan, M.D., Ellner, Laurence S., D.P.M., French, Andrea L., M.D., Goehner, Paul, M.D., Habibi, Ali, M.D., Hundal, Sarbjit S., M.D., Hung, Sammy T., M.D., Khetrpal, Rabin, M.D., Kilaru, Prasad, M.D., Kishiyama, Jeffrey L., M.D., Lam, Michael, M.D., Larson, David A., M.D., Laver, David A., D.P.M., Lee, Edwin R., M.D., Lewis, David M., M.D., Lin, Jiin T., M.D., Louie, Jennifer S., M.D., Low, Kenneth C., M.D., Nicholls, Ethan A., M.D., Popky, Leonard M., M.D., Singh, Geeta R., M.D., Smith, Brian E., M.D., Spears, Robert S., M.D., Sung, Yon K., M.D., Vora, Samir N., M.D., Wat, Norman G., D.D.S., Wilson, Byron E., M.D., Wilson, Vanessa V., M.D.

Transfer in Staff Category: Basil R. Besh, M.D.

Completion of Proctorship and Provisional Category: Henderson, Fiona, M.D., Kowsick, Sweetha, M.D., Lal, Deepali, M.D., Tun, Amy, M.D.

Resignations: Chirurgi, Valerie A., M.D., Duong, Thuan, M.D., Kang, Young, MD, Pham-Thomas, Nancy M.D., Shahin, Fazilat, M.D.

Director Wallace moved for approval of the credentialing action items. On a second by Director Danielson the motion unanimously carried.

Jeannie Yee, Service League President, presented the Service League Report. Ms. Yee introduced herself as the new Service League President. Ms. Yee reported she attended the Hospital Volunteer Leadership conference sponsored by the California Hospital Association. There were 500 attendees from 150 different hospitals of varying sizes. The emerging theme from the various presentations was "quality and value." Topics included "how can hospitals maintain both quality and value when our costs are rising beyond our income," and "what role can volunteers play in helping hospitals balance quality, value and costs?"

*SERVICE LEAGUE  
REPORT*

Dr. Romano reported there are 537 Medical Staff members. Dr. Romano discussed current pre-applications and applications in process.

*MEDICAL STAFF  
REPORT*

Ms. Farber introduced Kimberly Hartz, Associate Administrator, who presented the Hospital Calendar video highlighting the following events:

*HOSPITAL CALENDAR:  
Community Outreach*

February 13, "California's Health Insurance Exchange."

February 19, "Keeping Your Heart On the Right Beat: Atrial Fibrillation."

February 23, Free Foot Screening by Washington Center for Wound Healing and Hyperbaric Medicine

February 26, "World Kidney Day: Acute Kidney Injury."

March 5, "Introduction - Stroke" and "Risk Factors for Stroke."

March 6, "Medicare: Are You Turning 65?"

March 7, "Diabetes Update 2013: What's New?"

Upcoming Health Promotions & Community Outreach Events:

March 13th, "Eating Clean."

March 15th, The City of Fremont Recreation Department will host an interactive life size game and maze at the Fremont Teen Center for children to have fun and learn about leprechauns in celebration of St. Patrick's Day. Washington Township Medical Foundation Pediatricians will be on hand to provide information on children's health topics.

March 16th, Free Foot Screening by Washington Center for Wound Healing and Hyperbaric Medicine.

March 20th, Bone density screenings for Osteoporosis at the Alma Via Assisted Living Facility Health Screening Day.

March 23rd, Stroke Awareness Day.

April 2nd, "Age Appropriate Milestones" for children.

April 4th, "ABCs of Diabetes."

April 2nd, "Living with Stroke" and "Future Diagnosis and Management of Stroke."

**Washington Hospital Foundation Report**

The Foundation is planning for its annual golf tournament, named in memory of long-time Fremont businessman, Gene Angelo Pessagno. The tournament will be at Blackhawk Country Club in Danville, on June 24, 2013.

*HOSPITAL CALENDAR:  
Washington Hospital  
Foundation Report*

**The Washington Township Health Care District Board of Directors' Report**

On February 21, Washington Township Healthcare District board members Patricia Danielson, Dr. Jacob Eapen and Dr. Bernard Stewart attended "Lunch with Alameda County Supervisor Richard Valle" hosted by Newark Chamber of Commerce.

On February 22, board member Patricia Danielson attended the Fremont Education Foundation's Excellence in Education Gala.

On February 23, board members Patricia Danielson and Dr. Jacob Eapen attended the Union City Lions Club 50th Anniversary Charter Celebration.

On March 7, board member Patricia Danielson attended the Eight Annual Journey Home Breakfast hosted by ABODE Services.

*HOSPITAL CALENDAR:  
Board of Directors' Report*

### **Washington On Wheels Mobile Health Clinic, W.O.W.**

During the month of February, Washington On Wheels Mobile Health Clinic (W.O.W.) served community members at the Fremont Senior Center, Fremont Family Resource Center, the Silliman Activity Center in Newark, the New Haven Adult School and the Ruggieri Senior Center both located in Union City. W.O.W. provided health care services to students and families at Grimmer and Brier Elementary School, Irvington High School, and Robertson High School, all located in Fremont. W.O.W. provided 19 flu vaccines to employees of AER Worldwide, located in Fremont.

*HOSPITAL CALENDAR:  
Washington On Wheels  
Mobile Health Van*

### **Internet Marketing**

There were over 35,000 visits to the hospital website in February. The hospital's physician finder section was the most viewed webpage with 14,500 page views, followed by the volunteer section with 10,771 and the employment section with 9,220 page views.

*HOSPITAL CALENDAR:  
Internet Report*

### **InHealth - Channel 78**

In February, Washington Hospital's cable channel 78, InHealth, aired the February Board of Directors Meeting. InHealth continues to air health and safety programming on a variety of health topics. The schedule for programming can be found at inHealth.tv.

*HOSPITAL CALENDAR:  
InHealth*

### **Community Contribution**

In February, Washington Hospital Healthcare System donated 39 cases of assorted dry food to the Alameda County Community Food Bank. Through its network of 275 member agencies, the Alameda County Community Food Bank distributes food to food pantries, soup kitchens, child-care centers, senior centers, after-school programs and other community based organizations.

*HOSPITAL CALENDAR:  
Community Contribution*

### **Washington Hospital Employee Association, W.H.E.A.**

The Washington Hospital Employees Association is accepting applications for the Don Pickinpaugh Memorial Scholarship. This \$2,000 Scholarship is available for dependents of Washington Hospital who are enrolled as a full time senior in a California high school or are pursuing a degree as a half-time or more student at an accredited college, university or vocational school. Applications are due by April 5th.

*HOSPITAL CALENDAR:  
W.H.E.A.*

### **Employee of the Month**

Matt Stewart is the employee of the month for March. Matt Stewart goes above and beyond the duties of a Concierge to make things easier for both patients and staff. Matt's warm sincere smile and exceptional customer service skills are priceless. He extends himself to everyone and is available as well.

*HOSPITAL CALENDAR:  
Employee of the Month –  
Matt Stewart*

Ms. Farber introduced Stephanie Williams, RN, Chief Nursing Officer, who presented the Quality Report on Quality and Patient Safety Dashboard Quarter Ending December 2012. Ms. Williams discussed patient safety including hand off communication, procedure time out, falls with moderate plus injury, severe sepsis mortality, pressure ulcer prevalence, nosocomial MRSA infection rate, ventilator associated pneumonia rate, and central line associated bloodstream infection. Ms. Williams concluded her presentation reviewing core performance measures including acute myocardial infarction, heart failure, pneumonia, surgical care improvement project, hospital outpatient surgery, and Emergency Department Timeliness (a new core measure being reported on for the first time).

*QUALITY REPORT  
"Quality and Patient Safety  
Dashboard  
Quarter Ending December  
2012"*

Chris Henry, Chief Financial Officer, presented the Finance Report for January. The average daily census was 192.4 with admissions of 1,078 resulting in 5,964 patient days. Outpatient observation equivalent days are being reported on for the first time and resulted 338. The average length of stay was 5.14 days. The case mix index was 1.520. Deliveries were 164. Surgical cases were 391. Joint Replacement cases were 136. Neurosurgical cases were 33. Cardiac Surgical cases were 8, PTCA procedures were 44, and the Outpatient visits were 10,422. Emergency visits were 4,949. Total productive FTEs were 1,205.3. FTEs per adjusted occupied bed were 5.79.

*FINANCE REPORT*

Ms. Farber presented the Hospital Operations Report for February. There were 940 admissions with 5,201 days of care or an average daily census of 186. Preliminary information indicated inpatient revenue for the month at approximately \$131,525,000; 55.8% was Medicare and 6.3% was Medi-Cal, or a total of 62.1% in government program revenue. There were 153 deliveries in the Hospital. There were 348 surgical cases at the Hospital and 517 cases at the Surgery Center. There were 379 cases in the Cath Lab including 44 PTCAs. The Emergency Room saw 4,420 patients. The clinics saw approximately 4,249 patients. FTEs per Adjusted Occupied Bed were 6.12.

*HOSPITAL OPERATIONS  
REPORT*

In accordance with District Law, Policies and Procedures, Director Danielson moved for the adoption of Resolution No. 1129, for the Morris Hyman Critical Care Pavilion (Phase II) Project Budget. This project is to be funded by General Obligation Bonds approved by the 2004 Measure FF and the 2012 Measure Z. On a second by Director Stewart the motion unanimously carried.

*APPROVAL OF  
RESOLUTION NO. 1129,  
BUDGET FOR MORRIS  
HYMAN CRITICAL CARE  
PAVILION*

Director Nicholson called for a roll call vote. Roll call was taken. Directors Nicholson, Stewart, Wallace, and Danielson all voted aye. Director Eapen was absent.

In accordance with District Law, Policies and Procedures, Director Danielson moved the Chief Executive Officer be authorized to accept the bid received from Hensel Phelps Construction Company for the Morris Hyman Critical Care Pavilion Project in the amount of \$20,439,000 and be authorized to execute the contractual documents to complete this project. On a second by Director Stewart the motion unanimously carried.

*APPROVAL GENERAL  
CONTRACTOR FROM  
THE BIDDING OF THE  
PHASE II CRITICAL  
CARE/ EMERGENCY  
DEPARTMENT BUILDING*

In accordance with District Law, Policies and Procedures, Director Danielson moved for the adoption of Resolution No. 1130, Pension Trust Update. On a second by Director Stewart the motion unanimously carried. Michael Wallace recused himself from voting, and left the room during the time this action was being considered.

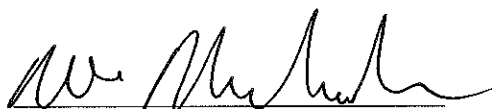
*APPROVAL OF  
PURCHASE OF  
RESOLUTION NO 1130,  
PENSION TRUST  
UPDATE*

There was no closed session.

*ADJOURN TO  
CLOSED SESSION*

There being no further business, Director Nicholson adjourned the meeting at 7:48 p.m.

*ADJOURNMENT*



WILLIAM NICHOLSON, MD  
President



PATRICIA DANIELSON, RHIT  
Secretary